# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

<b>FORM</b>	6-K/A
(Amendm	ent No.2)

REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 or 15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934

For the month of October, 2020

Commission File Number: 001-14946

## CEMEX, S.A.B. de C.V.

(Translation of Registrant's name into English)

Avenida Ricardo Margáin Zozaya #325, Colonia Valle del Campestre San Pedro Garza García, Nuevo León, 66265 México (Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F ⊠ Form 40-F □

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1): □

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7): □

#### **Explanatory Note**

This Form 6-K/A (this "Second Amendment") is being furnished to correct certain information contained in Exhibit 3 to the Form 6-K furnished by CEMEX, S.A.B. de C.V. ("CEMEX") (NYSE: CX) on October 28, 2020 (the "Original 6-K").

The corrections revise the language contained in section "3Q2020 volume and price summary: selected countries/region" in page 31 of Exhibit 3 in the Original 6-K (Page 53 of the Original 6-K), as follows:

- (i) Under line "Panama", column "Domestic gray cement 3Q20 vs. 3Q19" and value "Volume" it should read "(63%)" and not "1%";
- (ii) Under line "Panama", column "Domestic gray cement 3Q20 vs. 3Q19" and value "Price (USD)" it should read "(5%)" and not "(18%)";
- (iii) Under line "Panama", column "Ready mix 3Q20 vs. 3Q19" and value "Volume" it should read "(87%)" and not "(4%)";
- (iv) Under line "Panama", column "Ready mix 3Q20 vs. 3Q19" and value "Price (USD)" it should read "(1%)" and not "10%";
- (v) Under line "Panama", column "Ready mix 3Q20 vs. 3Q19" and value "Price (LC)" it should read "(1%)" and not "2%";
- (vi) Under line "Panama", column "Aggregates 3Q20 vs. 3Q19" and value "Volume" it should read "(82%)" and not "2%";
- (vii) Under line "Panama", column "Aggregates 3Q20 vs. 3Q19" and value "Price (USD)" it should read "(19%)" and not "(3%)";
- (viii) Under line "Panama", column "Aggregates 3Q20 vs. 3Q19" and value "Price (LC)" it should read "(19%)" and not "(3%)";
- (ix) Under line "Costa Rica", column "Domestic gray cement 3Q20 vs. 3Q19" and value "Volume" it should read "(21%)" and not "0%";
- (x) Under line "Costa Rica", column "Domestic gray cement 3Q20 vs. 3Q19" and value "Price (USD)" it should read "(5%)" and not "0%";
- (xi) Under line "Costa Rica", column "Ready mix 3Q20 vs. 3Q19" and value "Volume" it should read "(17%)" and not "(7%)";
- (xii) Under line "Costa Rica", column "Ready mix 3Q20 vs. 3Q19" and value "Price (USD)" it should read "(8%)" and not "13%";
- (xiii) Under line "Costa Rica", column "Ready mix 3Q20 vs. 3Q19" and value "Price (LC)" it should read "(5%)" and not "0%";
- (xiv) Under line "Costa Rica", column "Aggregates 3Q20 vs. 3Q19" and value "Volume" it should read "(79%)" and not "(10%)";
- (xv) Under line "Costa Rica", column "Aggregates 3Q20 vs. 3Q19" and value "Price (USD)" it should read "169%" and not "11%"; and
- (xvi) Under line "Costa Rica", column "Aggregates 3Q20 vs. 3Q19" and value "Price (LC)" it should read "179%" and not "0%".

The corrections also revise the language contained in section "9M20 volume and price summary: selected countries/region" in page 32 of Exhibit 3 in the Original 6-K (Page 54 of the Original 6-K), as follows:

- (i) Under line "Mexico", column "Ready mix 9M20 vs. 9M19" and value "Price (USD)" it should read "(11%)" and not "0%";
- (ii) Under line "Mexico", column "Aggregates 9M20 vs. 9M19" and value "Price (USD)" it should read "(6%)" and not "1%";

- (iii) Under line "Philippines", column "Domestic gray cement 9M20 vs. 9M19" and value "Price (USD)" it should read "(2%)" and not "0%";
- (iv) Under line "Colombia", column "Domestic gray cement 9M20 vs. 9M19" and value "Price (USD)" it should read "(5%)" and not "2%";
- (v) Under line "Colombia", column "Ready mix 9M20 vs. 9M19" and value "Price (USD)" it should read "(10%)" and not "2%";
- (vi) Under line "Colombia", column "Aggregates 9M20 vs. 9M19" and value "Price (USD)" it should read "(12%)" and not "0%";
- (vii) Under line "Panama", column "Domestic gray cement 9M20 vs. 9M19" and value "Volume" it should read "(60%)" and not "(1%)";
- (viii) Under line "Panama", column "Domestic gray cement 9M20 vs. 9M19" and value "Price (USD)" it should read "(6%)" and not "(8%)";
- (ix) Under line "Panama", column "Ready mix 9M20 vs. 9M19" and value "Volume" it should read "(74%)" and not "(10%)";
- (x) Under line "Panama", column "Ready mix 9M20 vs. 9M19" and value "Price (USD)" it should read "(6%)" and not "1%";
- (xi) Under line "Panama", column "Ready mix 9M20 vs. 9M19" and value "Price (LC)" it should read "(6%)" and not "3%";
- (xii) Under line "Panama", column "Aggregates 9M20 vs. 9M19" and value "Volume" it should read "(69%)" and not "3%";
- (xiii) Under line "Panama", column "Aggregates 9M20 vs. 9M19" and value "Price (USD)" it should read "(8%)" and not "0%";
- (xiv) Under line "Panama", column "Aggregates 9M20 vs. 9M19" and value "Price (LC)" it should read "(8%)" and not "0%";
- (xv) Under line "Costa Rica", column "Domestic gray cement 9M20 vs. 9M19" and value "Volume" it should read "(13%)" and not "0%";
- (xvi) Under line "Costa Rica", column "Domestic gray cement 9M20 vs. 9M19" and value "Price (USD)" it should read "(5%)" and not "0%";
- (xvii) Under line "Costa Rica", column "Ready mix 9M20 vs. 9M19" and value "Volume" it should read "(21%)" and not "(3%)";
- (xviii) Under line "Costa Rica", column "Ready mix 9M20 vs. 9M19" and value "Price (USD)" it should read "(7%)" and not "2%";
- (xix) Under line "Costa Rica", column "Ready mix 9M20 vs. 9M19" and value "Price (LC)" it should read "(9%)" and not "0%";
- (xx) Under line "Costa Rica", column "Aggregates 9M20 vs. 9M19" and value "Volume" it should read "(70%)" and not "(1%)";
- (xxi) Under line "Costa Rica", column "Aggregates 9M20 vs. 9M19" and value "Price (USD)" it should read "107%" and not "3%"; and
- (xxii) Under line "Costa Rica", column "Aggregates 9M20 vs. 9M19" and value "Price (LC)" it should read "102%" and not "0%".

The errors described above have been corrected in Exhibit 1 attached hereto to reflect the revised language. Except as specifically described in this explanatory note, this Second Amendment does not amend, modify or update any disclosures contained in the Original 6-K or any of the exhibits thereto, including with respect to any events occurring after the furnishing of the Original 6-K.

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, CEMEX, S.A.B. de C.V. has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CEMEX, S.A.B. de C.V.

(Registrant)

Date: November 2, 2020 By: /s/ Rafael Garza

Name: Rafael Garza Title: Chief Comptroller EXHIBIT INDEX

EXHIBIT	

DESCRIPTION

Presentation regarding third quarter 2020 results for CEMEX, S.A.B. de C.V. (NYSE: CX) (Corrected).





This presentation contains, and the reports we will file in the future may contain, forward-looking statements within the meaning of the U.S. federal securities laws. We intend for these forward-looking statements to be covered by the safe harbor provisions for forward-looking statements within the meaning of the U.S. federal securities laws. In some cases, these statements can be identified by the use of forward-looking words such as "may," "assume," "might," "should," "continue," "would," "consider," "anticipate," "estimate," "expect," "envision," "plan," "believe," "foresee," "predict," "potential," "target," "strategy," "intend" or other similar words. These forward-looking statements reflect, as of the date such forward-looking statements are made, or unless otherwise indicated, our current expectations and projections about future events based on our knowledge of present facts and circumstances and assumptions about future events. These statements necessarily involve risks and uncertainties that could cause actual results to differ materially from our expectations. Some of the risks, uncertainties and other important factors that could cause results to differ, or that otherwise could have an impact on us or our consolidated entities, include, among other things: the cyclical activity of the construction sector; our exposure to other sectors that impact our and our clients' businesses, such as, but not limited to, the energy sector; availability of raw materials and related fluctuating prices; competition in the markets in which we offer our products and services; general political, social, health, economic and business conditions in the markets in which we operate or that affect our operations and any significant economic, health, political or social developments in those markets, as well as any inherent risks to international operations; the regulatory environment, including environmental, tax, antitrust, and acquisition-related rules and regulations; our ability to satisfy our obligations under our material debt agreements, the indentures that govern our outstanding senior secured notes and our other debt instruments and financial obligations; the availability of short-term credit lines or working capital facilities, which can assist us in connection with market cycles; the impact of our below investment grade debt rating on our cost of capital; loss of reputation of our brands; our ability to consummate asset sales, fully integrate newly acquired businesses, achieve cost-savings from our cost-reduction initiatives, implement our global pricing initiatives for our products and generally meet our "A Stronger CEMEX" plan and "Operation Resilience" plan's initiatives; the increasing reliance on information technology infrastructure for our sales invoicing, procurement, financial statements and other processes that can adversely affect our sales and operations in the event that the infrastructure does not work as intended, experiences technical difficulties or is subjected to cyber-attacks; changes in the economy that affect demand for consumer goods, consequently affecting demand for our products and services; the impact of pandemics, epidemics or outbreaks of infectious diseases and the response of governments and other third parties, including with respect to COVID-19, which have affected and may continue to adversely affect, among other matters, supply chains, international operations, availability of liquidity, investor confidence and consumer spending, as well as availability of, and demand for, our products and services; weather conditions, including but not limited to, excessive rain and snow, and disasters such as earthquakes and floods; trade barriers, including tariffs or import taxes and changes in existing trade policies or changes to, or withdrawals from, free trade agreements, including the USMCA, if it comes into effect, and NAFTA, while it is in effect, both of which Mexico is a party to; terrorist and organized criminal activities as well as geopolitical events; declarations of insolvency or bankruptcy, or becoming subject to similar proceedings; natural disasters and other unforeseen events (including global health hazards such as COVID-19); and other risks and uncertainties described in CEMEX's public fillings. Readers are urged to read this presentation and carefully consider the risks, uncertainties and other factors that affect our business. The information contained in this presentation is subject to change without notice, and we are not obligated to publicly update or revise forward-looking statements after the date hereof or to reflect the occurrence of anticipated or unanticipated events or circumstances. Readers should review future reports filed by CEMEX with the United States Securities and Exchange Commission, CEMEX's "A Stronger CEMEX\* plan and "Operation Resilience" plan is designed based on CEMEX's current beliefs and expectations. Unless the context indicates otherwise, all references to pricing initiatives, price increases or decreases, refer to CEMEX's prices for CEMEX's products. This presentation also includes statistical data regarding the production, distribution, marketing and sale of cement, ready-mix concrete, clinker and aggregates. We generated some of this data internally, and some was obtained from independent industry publications and reports that we believe to be reliable sources. We have not independently verified this data nor sought the consent of any organizations to refer to their reports in this presentation.

> UNLESS OTHERWISE NOTED, ALL FIGURES ARE PRESENTED IN DOLLARS, BASED ON INTERNATIONAL FINANCIAL REPORTING STANDARDS. AS APPLICABLE

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### Key messages for 3rd Quarter 2020

- Operational improvements lead to highest EBITDA, EBITDA margin and Free Cash Flow since 2016
- Significant volume recovery in markets that experienced 2nd quarter lockdowns
- Bagged cement growth continues in Emerging Markets even after restrictions are lifted
- Mexico's performance showing recovery from challenging conditions in 2019
- Safety protocols, distribution and digital platforms continue to pay off
- Constructive pricing dynamics in most markets
- Energy tailwinds throughout portfolio
- Financial derisking continues
- Improved visibility of the business going into 2021





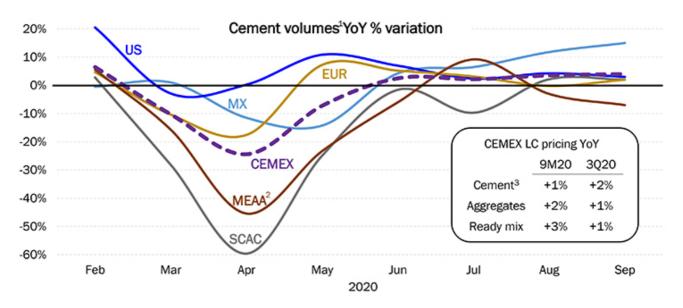
# Operation Resilience to create sustainable returns for our shareholders

Operation
Resilience
lays the
foundation
for the
future of
CEMEX

- EBITDA growth through margin enhancement
  - ≥ 20% target EBITDA margin by 2023
- Optimize our portfolio for growth
  - Strategic divestments and reinvestments
- Achieve investment grade capital structure
  - ≤ 3.0x net leverage by 2023
- Advance 2030 sustainability agenda
  - 35% reduction in net CO<sub>2</sub> emissions by 2030



## With markets reopening, cement volumes deliver year-over-year growth



On an average daily sales basis
 MEAA = Middle East, Africa and Asia
 Domestic gray cement



# Strong bagged cement performance powers Emerging Market volume growth

### Double-digit bagged cement growth in 3Q20 YoY in:

- Mexico
- Dominican Republic
- Nicaragua
- Guatemala
- Puerto Rico
- El Salvador
- Jamaica
- Bahamas

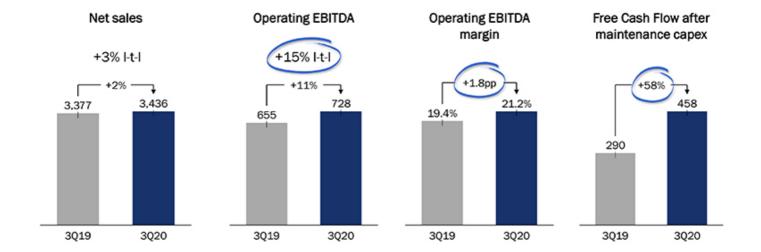


#### Demand supported by:

- Home improvements as families quarantine at home
- High level of remittances, allocating a portion for home renovations to increase quality of life and net worth preservation
- Government programs, particularly in Mexico, towards self-construction
- Strong distribution and supply chain capabilities to serve bagged cement demand



# Achieved highest quarterly EBITDA, EBITDA margin and Free Cash Flow since 2016

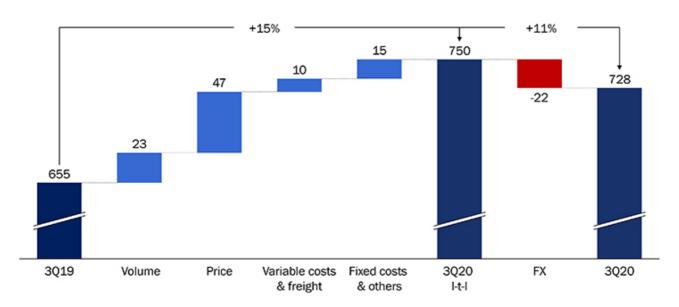


Millions of U.S. dollars

# All business levers contributing to EBITDA growth



#### **EBITDA** variation



Millions of U.S. dollars

## "Operation Resilience" drives margin improvement





- US\$89 M savings realized in 3Q20, contributing to 2.6pp to EBITDA margin
- YTD savings of US\$229 M, contributing to 2.4pp to EBITDA margin
  - Primarily driven by SG&A and operational efficiencies
- On track to achieve US\$280 M goal for 2020 under "Operation Resilience"

Millions of U.S. dollars

### Superior customer experience enabled by digital technologies



- Umbrella brand that covers all our digital solutions for customers
- Launched in 2017, and continuously evolving to meet specific customer segment and product needs
- Available in almost all operations, with ~40k users
- Up to 90% of our recurring customers are using CEMEX Go
- 52% of our global sales are processed through CEMEX Go
- Allows our customers to work seamlessly in a low touch environment during COVID-19
- CEMEX Go Developer Center offers direct connectivity to our customers to place and track orders, and access financial documents for all products and services



Our digital platforms played an important role in the 3<sup>rd</sup> quarter record Net Promoter Score

Data for CEMEX Go and Construrama.com as of September 30, 2020

### Robust roadmap to address climate change targets





Target 2030<sup>1</sup>

Reduction in CO<sub>2</sub> emissions in cement<sub>2</sub>

- Reduce clinker factor
- Usage of decarbonated raw materials
- Novel low-CO<sub>2</sub> clinkers
- Increase usage of alternative fuels
- Increase thermal efficiency
- European region reaching 35% by end of 2020





- Further contribution from 2030 cement efforts
- Carbon capture, usage and storage
- Admixtures, binders and additions in concrete
- Recycled aggregates
- Recarbonation of concrete during lifetime

Reduced CO<sub>2</sub> emissions to date by more than 22% vs. 1990 baseline

In line with Paris Agreement – IEA 2 Degree Scenario and verified by Carbon Trust
 Net specific CO<sub>2</sub> emissions per ton of cementitious product. Reduction vs. 1990 baseline





# United States: Improved logistics and other efficiencies propel EBITDA margin growth

	9M20	3Q20
Net Sales	2,983	1,012
% var (I-t-I)	5%	1%
Operating EBITDA	560	199
% var (I-t-I)	17%	7%
Operating EBITDA margin	18.8%	19.7%
pp var	1.9pp	1.0pp

		9M20 vs.	3Q20 vs.
		9M19	3Q19
Cement	Volume	6%	3%
Cement	Price (LC)	1%	0%
Ready mix	Volume	(0%)	(4%)
neauy IIIIX	Price (LC)	2%	1%
Addrodatoc	Volume	3%	2%
Aggregates	Price (LC)	0%	(3%)

- With more challenging prior year comps, cost efficiencies drive EBITDA growth
- Increase in cement volumes driven by pickup in residential activity and infrastructure strength
- Stable prices sequentially in three core products
- EBITDA margin expansion due primarily to improved logistics, lower fuel costs and savings from "Operation Resilience"
- Extension of the FAST Act for 1 year gives more visibility to states on transportation spending

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# Mexico: Rebounding from challenging 2019 cement industry performance

	9M20	3Q20
Net Sales	1,976	723
% var (I-t-I)	2%	14%
Operating EBITDA	662	246
% var (I-t-I)	1%	16%
Operating EBITDA margin	33.5%	34.1%
pp var	(0.5pp)	0.6pp

		9M20 vs. 9M19	3Q20 vs. 3Q19
0	Volume	2%	11%
Cement	Price (LC)	1%	3%
Doody miy	Volume	(20%)	(13%)
Ready mix	Price (LC)	(0%)	(1%)
Addrodotoo	Volume	(14%)	(5%)
Aggregates	Price (LC)	5%	8%

- Double-digit increase in cement volumes points to recovery from 2019 slowdown
- Bagged cement momentum supported by government social programs, home improvement activity and higher remittances
- Growth in formal sector as private sector and government infrastructure projects accelerate
- Flat sequential prices in local-currency terms mainly due to product mix
- Higher volumes and prices, cost containment measures, product mix and tailwinds from lower fuel prices support EBITDA margin expansion

Millions of U.S. dollars



# EMEAA: EBITDA growth resulting from pricing and cost containment initiatives

	9M20	3Q20
Net Sales	3,236	1,238
% var (I-t-I)	(4%)	2%
Operating EBITDA	471	220
% var (I-t-I)	(4%)	8%
Operating EBITDA margin	14.5%	17.7%
pp var	0.0pp	0.9pp

		9M20 vs.	3Q20 vs.
		9M19	3Q19
Comont	Volume	(3%)	1%
Cement	Price (I-t-I)	(2%)	(2%)
Ready mix	Volume	(6%)	(1%)
Ready IIIIX	Price (I-t-I)	0%	1%
Addrodotoo	Volume	(6%)	2%
Aggregates	Price (I-t-I)	1%	2%

- EBITDA growth due to pricing gains in Europe and cost containment initiatives
- Continued strong cement volume growth and pricing performance in central Europe
- Marked volume recovery in western Europe as economies opened
- Well positioned for phase IV of the European Union's Emissions Trading System, with ample carbon allowances expected to last until 2030
- Israel reports second consecutive quarter of record EBITDA

Millions of U.S. dollars EMEAA: Europe, Middle East, Africa and Asia region Price (I-t-I) calculated on a volume-weighted average basis at constant foreign-exchange rates





	9M20	3Q20
Net Sales	1,051	395
% var (I-t-I)	(12%)	1%
Operating EBITDA	266	109
% var (I-t-I)	(1%)	31%
Operating EBITDA margin	25.3%	27.7%
pp var	2.9pp	6.3pp

		9M20 vs.	3Q20 vs.
		9M19	3Q19
Coment	Volume	(13%)	(1%)
Cement	Price (I-t-I)	5%	6%
Ready mix	Volume	(37%)	(26%)
Ready IIIIX	Price (I-t-I)	(2%)	(5%)
Addredates	Volume	(39%)	(28%)
Aggregates	Price (I-t-I)	7%	3%

- Recovery in quarterly cement volumes to levels approaching 2019
- Cement prices on a sequential basis declined 2% mainly due to geographic mix
- In Colombia, industry volumes recovered to pre-COVID-19 levels, supported mainly by self-construction and 4G highways projects
- EBITDA margin increased 6.3pp mainly due to cost reduction initiatives and higher prices in LC

Millions of U.S. dollars SCAC: South, Central America and the Caribbean region Price (I-t-I) calculated on a volume-weighted average basis at constant foreign-exchange rates

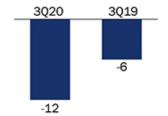


## CEMEX

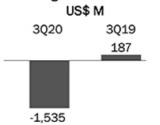
# Strong Free Cash Flow generation with Net Income impacted by non-cash impairment charge

	January - September		Thi	Third Quarter		
	2020	2019	% var	2020	2019	% var
Operating EBITDA	1,816	1,824	(0%)	728	655	11%
- Net Financial Expense	542	522		187	169	
- Maintenance Capex	320	441		103	176	
- Change in Working Capital	344	563		(136)	(7)	
- Taxes Paid	115	142		34	31	
- Other Cash Items (net)	126	40		83	23	
<ul> <li>Free Cash Flow</li> <li>Discontinued Operations</li> </ul>	(14)	(53)		(1)	(27)	
Free Cash Flow after Maintenance Capex	383	169	126%	458	290	58%
- Strategic Capex	147	163		32	80	
Free Cash Flow	237	6	3847%	427	211	103%

#### Average working capital days



#### Controlling Interest Net Income

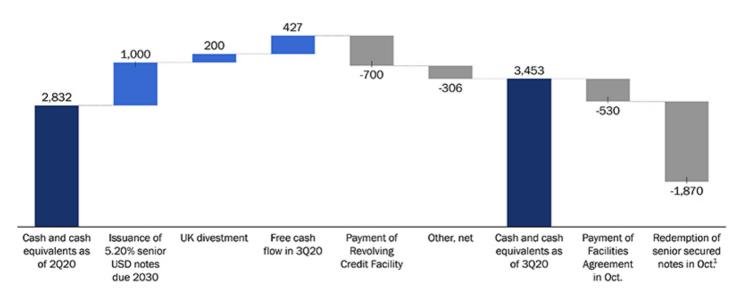


Millions of U.S. dollars

## With improved visibility, cash deployed to paydown debt



#### Cash and cash-equivalents variation



Millions of U.S. dollars

1) Includes redemption of the following senior secured notes during October: US\$640 M of 6.0% due 2024, US\$750 M of 6.125% due 2025 and EUR400 M of 4.625% due 2024



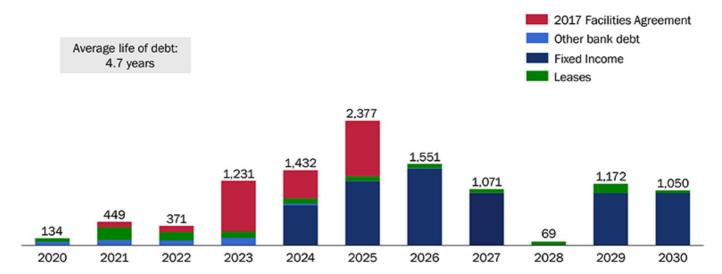
### Bank refinancing highlights our commitment to sustainability...

- Total commitments under the Facilities Agreement decreased from ~\$4.1 B to ~\$3.5 B
- Extension of maturities by ~93% of lenders
  - 3-year extension of ~US\$1.1 B of Term Loans from 2022 to 2025
  - 1-year extension of ~US\$1.1 B Revolver from 2022 to 2023
- No relevant maturities through July 2023
- Interest rate margin linked to 5 sustainability-linked metrics:
  - CO<sub>2</sub> emissions, power consumption from green energy, quarry rehabilitation, water management and clinker factor
  - May result in adjustment of the interest rate margin of up to 5 basis points
- Redenominates ~US\$313 M of previous US dollar exposure under Facilities Agreement to Mexican Peso and ~US\$82 M to Euros
  - Interest rate margin grid for Mexican Peso tranche is 25 to 50bps lower than rest of tranches

## ...and creates runway with no material maturities until July 2023



Proforma<sup>1</sup> total debt excluding perpetual notes as of September 30, 2020: US\$10,908 million



Millions of U.S. dollars

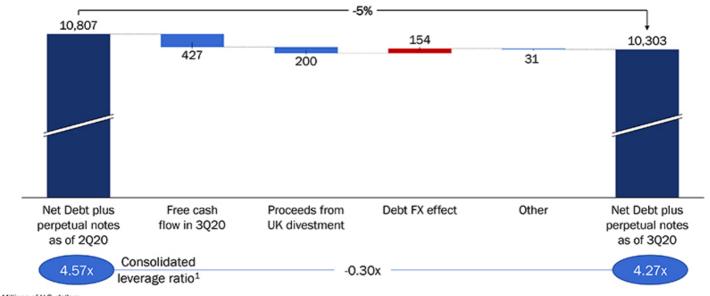
1) Giving proforms effect to the following transactions performed/executed in October: (i) Redemption of the following senior secured notes: US\$640 M of 6.0% due 2024, US\$750 M of 6.125% due 2025 and EUR400 M of 4.625% due 2024; and (ii) the extension of ~US\$2.2 B of debt under the Facilities Agreement and including the payment of ~\$530 M of Term Loans

~4

# While our leverage ratio declines



#### Net Debt plus perpetuals variation



Millions of U.S. dollars

1) Calculated in accordance with our contractual obligations under the 2017 Facilities Agreement, as amended and restated







Energy cost per ton of cement produced	(9%) to (7%)
Operating EBITDA	~US\$2.4 billion
Capital expenditures	US\$750 to US\$780 million
Investment in working capital	~US\$150 million
Cash taxes	~US\$200 million
Cost of debt <sup>2</sup>	Increase of US\$15 to US\$20 million

<sup>1</sup> Reflects CEMEX's current expectations 2 Including perpetual and convertible securities

### What to expect



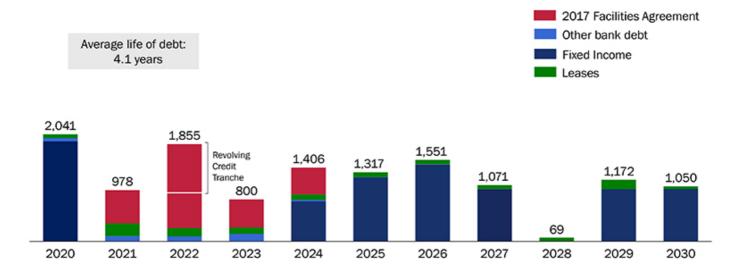
- Pleased to see recovery not only from lockdowns in 2<sup>nd</sup> quarter, but also from a challenging 2019 performance
- Expect COVID-19 resurgence in our markets but believe disruptions will be less than in 2019
- Potential fiscal and monetary stimulus to benefit US and Europe going forward
- Strong residential growth and resilient infrastructure sectors to drive US business
- Acceleration in government spending and 2021 elections will continue to support cement in Mexico
- High capacity utilization in most markets should facilitate price increases to compensate for input cost inflation
- Continued contribution from Operation Resilience including our bolt-on investment strategy
- Continue to prioritize the health and safety of our employees and their families as well as our customers in all that we do



## Debt maturity profile as of 3Q20



Total debt excluding perpetual notes as of September 30, 2020: US\$13,310 million



Millions of U.S. dollars





		9M20 vs. 9M19	3Q20 vs. 3Q19	3Q20 vs. 2Q20
Domestic gray cement	Volume (I-t-I)	(2%)	4%	16%
	Price (USD)	(3%)	(1%)	1%
	Price (I-t-I)	1%	2%	(1%)
Ready mix	Volume (I-t-I)	(8%)	(6%)	17%
	Price (USD)	1%	1%	(0%)
	Price (I-t-I)	2%	1%	(3%)
Aggregates	Volume (I-t-I)	(6%)	(O%)	16%
	Price (USD)	2%	3%	(0%)
	Price (I-t-I)	3%	1%	(3%)

Price (I-t-I) calculated on a volume-weighted average basis at constant foreign-exchange rates

## Additional information on debt and perpetual notes



	Т	Third Quarter		Second Quarter		Other	
	2020	2019	% var	2020	_	7%	
Total debt <sup>1</sup>	13,310	10,889	22%	13,196	•	Euro	
Short-term	22%	10%		6%	Currency denomination	21% U.S	
Long-term	78%	90%		94%	acriorimiation	dolla	
Perpetual notes	446	441	1%	443		719	6
Total debt plus perpetual notes	13,756	11,330	21%	13,638			
Cash and cash equivalents	3,453	299	1055%	2,832			
Net debt plus perpetual notes	10,303	11,031	(7%)	10,807			
Consolidated funded debt <sup>2</sup>	10,337	10,624	(3%)	10,790		Variable 21%	
Consolidated leverage ratio <sup>2</sup>	4.27	4.05		4.57	Interest rate3	21/1	
Consolidated coverage ratio <sup>2</sup>	3.69	4.03		3.69		Fix	od
							)%

Millions of U.S. dollars

1 Includes convertible notes and leases, in accordance with International Financial Reporting Standard (IFRS)

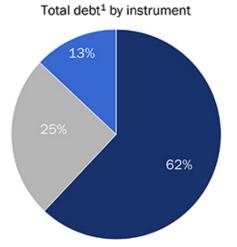
2 Calculated in accordance with our contractual obligations under the 2017 Facilities Agreement, as amended and restated

3 Includes the effect of interest-rate swap instruments related to bank loans to fix floating rates with a nominal amount of US\$1,000 million

# Additional information on debt



	Third (	Quarter	Second Quarter		
	2020	% of total	2020	% of total	
Fixed Income	8,337	62%	7,205	55%	
2017 Facilities Agreement	3,280	25%	3,984	30%	
Others	1,693	13%	2,007	15%	
Total Debt <sup>1</sup>	13,310		13,196		



Millions of U.S. dollars 1 Includes leases, in accordance with IFRS

# 3Q20 volume and price summary: selected countries/region



	Domestic gray cement 3Q20 vs. 3Q19			Ready mix 3Q20 vs. 3Q19			Aggregates 3Q20 vs. 3Q19		
	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)
Mexico	11%	(8%)	3%	(13%)	(12%)	(1%)	(5%)	(4%)	8%
U.S.	3%	0%	0%	(4%)	1%	1%	2%	(3%)	(3%)
Europe	2%	9%	3%	(4%)	10%	3%	0%	9%	2%
Philippines	(3%)	2%	(3%)	N/A	N/A	N/A	N/A	N/A	N/A
Colombia	(6%)	(3%)	8%	(12%)	(9%)	2%	(13%)	(15%)	(5%)
Panama	(63%)	(5%)	(5%)	(87%)	(1%)	(1%)	(82%)	(19%)	(19%)
Costa Rica	(21%)	(5%)	(1%)	(17%)	(8%)	(5%)	(79%)	169%	179%

# 9M20 volume and price summary: selected countries/region



	Domestic gray cement 9M20 vs. 9M19			Ready mix 9M20 vs. 9M19			Aggregates 9M20 vs. 9M19		
	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)
Mexico	2%	(10%)	1%	(20%)	(11%)	(0%)	(14%)	(6%)	5%
U.S.	6%	1%	1%	(0%)	2%	2%	3%	0%	0%
Europe	1%	2%	2%	(10%)	1%	1%	(9%)	2%	1%
Philippines	(12%)	(2%)	(5%)	N/A	N/A	N/A	N/A	N/A	N/A
Colombia	(20%)	(5%)	9%	(30%)	(10%)	3%	(33%)	(12%)	(0%)
Panama	(60%)	(6%)	(6%)	(74%)	(6%)	(6%)	(69%)	(8%)	(8%)
Costa Rica	(13%)	(5%)	(6%)	(21%)	(7%)	(9%)	(70%)	107%	102%

#### **Definitions**



9M20 / 9M19 Results for the first nine months of the years 2020 and 2019, respectively

SCAC South, Central America and the Caribbean

**EMEAA** Europe, Middle East, Africa and Asia

When providing cement volume variations, refers to domestic gray cement operations (starting in 2Q10, the base for Cement

reported cement volumes changed from total domestic cement including clinker to domestic gray cement)

LC Local currency

I-t-I (like to like) On a like-to-like basis adjusting for currency fluctuations and for investments/divestments when applicable

Investments incurred for the purpose of ensuring the company's operational continuity. These include capital Maintenance capital expenditures expenditures on projects required to replace obsolete assets or maintain current operational levels, and mandatory

capital expenditures, which are projects required to comply with governmental regulations or company policies

Net Promoter Score (NPS) A core KPI that helps us to systematically measure our customer loyalty and satisfaction

Operating EBITDA Operating earnings before other expenses, net plus depreciation and operating amortization

> Percentage points pp

Prices All references to pricing initiatives, price increases or decreases, refer to our prices for our products

Investments incurred with the purpose of increasing the company's profitability. These include capital expenditures on Strategic capital expenditures projects designed to increase profitability by expanding capacity, and margin improvement capital expenditures, which

are projects designed to increase profitability by reducing costs

**TCL Operations** Trinidad Cement Limited includes Barbados, Guyana, Jamaica and Trinidad and Tobago

> USD U.S. dollars

% var Percentage variation

## **Contact Information**



### **Investors Relations**

In the **United States** +1 877 7CX NYSE

In Mexico +52 81 8888 4292

ir@cemex.com

### **Stock Information**

NYSE (ADS):

CX

Mexican Stock Exchange:

**CEMEXCPO** 

Ratio of CEMEXCPO to CX:

10 to 1