
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 6-K

**REPORT OF FOREIGN PRIVATE ISSUER
PURSUANT TO RULE 13a-16 or 15d-16
UNDER THE SECURITIES EXCHANGE ACT OF 1934**

For the month of February, 2022

Commission File Number: 001-14946

CEMEX, S.A.B. de C.V.
(Translation of Registrant's name into English)

Avenida Ricardo Margáin Zozaya #325, Colonia Valle del Campestre,
San Pedro Garza García, Nuevo León 66265, México
(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

Contents

1. Press release dated February 10, 2022, announcing fourth quarter 2021 results for CEMEX, S.A.B. de C.V. (NYSE: CX) ("CEMEX").
2. Fourth quarter 2021 results for CEMEX.
3. Presentation regarding fourth quarter 2021 results for CEMEX.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, CEMEX, S.A.B. de C.V. has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CEMEX, S.A.B. de C.V.

(Registrant)

Date: February 10, 2022

By: /s/ Rafael Garza Lozano
Name: Rafael Garza Lozano
Title: Chief Comptroller

EXHIBIT INDEX

<u>EXHIBIT NO.</u>	<u>DESCRIPTION</u>
1.	Press release dated February 10, 2022, announcing fourth quarter 2021 results for CEMEX, S.A.B. de C.V. (NYSE: CX) (“CEMEX”).
2.	Fourth quarter 2021 results for CEMEX.
3.	Presentation regarding fourth quarter 2021 results for CEMEX.

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**CEMEX REPORTS HIGHEST EBITDA GROWTH IN A DECADE,
WITH GREAT PROGRESS ON CLIMATE ACTION AGENDA**

- EBITDA grew 18% and Net Sales grew 14% driven by higher volumes and solid pricing performance in all core products during the year.
- Consolidated cement prices grew 5%, the largest annual pricing gain since 2016.
- Achieved leverage below 3 times¹ in 2021, with eyes on Investment Grade rating.
- Consolidated its Climate Action leadership: Record reduction in CO₂ emissions.

MONTERREY, MEXICO. FEBRUARY 10, 2022 – CEMEX, S.A.B. de C.V. (“CEMEX”) (NYSE: CX) announced today strong results for the full year 2021 with double-digit EBITDA growth, the highest in more than a decade, coupled with a double-digit increase in sales driven by higher volumes and robust pricing in all core products in all regions. EBITDA margin increased 0.8 percentage points in the year, despite headwinds in energy and import costs. CO₂ emissions declined 4.4 percentage points, the largest annual decline the company has ever achieved.

CEMEX’s Consolidated 2021 Full Year and Fourth Quarter Financial and Operational Highlights.

- Net Sales increased 14% to US\$14,548 million in 2021, and 3% to US\$3,618 million in fourth quarter.
- Operating EBITDA increased 18% to US\$2,861 million in 2021, and 3% to US\$651 million in fourth quarter. Operating EBITDA proforma² increased 18% to US\$2,901 million in 2021, versus \$2,455 million in 2020.
- Operating EBITDA margin expanded 0.8pp in 2021, to 19.7%, and declined by 0.1pp, to 18.0% in fourth quarter.
- Free Cash Flow after Maintenance Capital Expenditures rose 15% in 2021, reaching US\$1,101 million, and US\$332 million in fourth quarter.
- Controlling Interest Net Income was US\$753 million in 2021 versus a loss of US\$1,467 million in 2020, due to an impairment charge in 2020. In the fourth quarter, Controlling Interest Net Income was US\$195 million versus US\$70 million in the same quarter of 2020, an increase of 179%.
- CEMEX advanced significantly on its investment grade goal, reducing its leverage ratio¹ by 1.4x, to 2.73x in 2021. Consolidated net debt was reduced by US\$2,265 billion¹, achieving the longest average life of debt in more than a decade, at 6.2 years.

“We are very pleased to report exceptional financial and strategic performance during 2021, despite the unprecedented challenges from COVID and cost inflation. I am proud of our efforts, the organization, and how we responded to the unique circumstances of the year,” said Fernando A. González, CEO of CEMEX. “In 2021, under our Future in Action program, we accelerated our climate action ambition, establishing more aggressive 2030 decarbonization goals as well as a detailed plant

by plant roadmap to reach the targets. With our enhanced roadmap in place, we achieved our lowest carbon emission level on record and our largest annual year over year decline. And we pushed the boundaries on innovation – introducing new sustainable products and developing breakthrough decarbonization technologies. Our performance gives me great confidence that we can reach not only our 2030 climate goal but also our Net Zero ambition.”

Geographical Markets 2021 Full Year and Fourth Quarter Highlights

Net Sales in **Mexico** increased 23% in 2021, to US\$3,466 million, and 1% in fourth quarter, to US\$841 million. Operating EBITDA increased 25% in 2021, to US\$1,163 million, and decreased 9% in fourth quarter, to US\$243 million.

CEMEX’s operations in the **United States** reported Net Sales of US\$4,355 million in 2021, an increase of 9%, and US\$1,094 million in fourth quarter, an increase of 8%. Operating EBITDA increased 2% to US\$762 million in 2021 and decreased 7% to US\$174 million in fourth quarter.

In the **Europe, Middle East, Africa and Asia** region, Net Sales increased by 10% in 2021, to US\$4,825 million, and 1% in fourth quarter, to US\$1,197 million. Operating EBITDA was US\$676 million in 2021, 8% higher, and US\$165 million for the fourth quarter, 4% higher.

CEMEX’s operations in the **South, Central America and the Caribbean** region, reported Net Sales of US\$1,567 million in 2021, an increase of 16%, and US\$391 million in fourth quarter, an increase of 2%. Operating EBITDA increased by 24% to US\$421 million in 2021 and increased 3% to US\$99 million in the fourth quarter.

CEMEX is a global construction materials company that is building a better future through sustainable products and solutions. CEMEX is committed to achieving carbon neutrality through relentless innovation and industry-leading research and development. CEMEX is at the forefront of the circular economy in the construction value chain and is pioneering ways to increase the use of waste and residues as alternative raw materials and fuels in its operations with the use of new technologies. CEMEX offers cement, ready-mix concrete, aggregates, and urbanization solutions in growing markets around the world, powered by a multinational workforce focused on providing a superior customer experience, enabled by digital technologies. For more information, please visit: www.cemex.com

- 1) *Calculated in accordance with our contractual obligations under the 2021 Credit Agreement.*
- 2) *Proforma including operations in Costa Rica and El Salvador. CEMEX announced in December 2021 an agreement for the sale of these operations. Reported numbers treat these operations as discontinued operations for the years 2021 and 2020.*

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CEMEX assumes no obligation to update or correct the information contained in this press release. This press release contains forward-looking statements within the meaning of the U.S. federal securities laws. CEMEX intends these forward-looking statements to be covered by the safe harbor provisions for forward-looking statements in the U.S. federal securities laws. These forward-looking statements reflect CEMEX’s current expectations and projections about future events based on CEMEX’s knowledge of present facts and circumstances and assumptions about future events, as well as CEMEX’s current plans based on such facts and circumstances. These statements necessarily involve risks and uncertainties that could cause actual results to differ materially from CEMEX’s expectations. The content of this press release is for informational purposes only, and you should not construe any such information or other material as legal, tax, investment, financial, or other advice. CEMEX is not responsible for the content of any third-party website or webpage referenced to or accessible through this press release.



Fourth Quarter Results 2021



Stock Listing Information
NYSE (ADS)
Ticker: CX
Mexican Stock Exchange
Ticker: CEMEXCPO
Ratio of CEMEXCPO to CX = 10:1

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	January - December				Fourth Quarter			
	2021	2020	% var	I-t-I % var	2021	2020	% var	I-t-I % var
Consolidated cement volume	66,970	63,153	6%		16,500	17,403	(5%)	
Consolidated ready-mix volume	49,239	46,656	6%		12,542	12,412	1%	
Consolidated aggregates volume	136,995	132,063	4%		34,769	34,910	(0%)	
Net sales	14,548	12,814	14%	11%	3,618	3,497	3%	5%
Gross profit	4,673	4,122	13%	17%	1,090	1,090	(0%)	(1%)
as % of net sales	32.1%	32.2%	(0.1pp)		30.1%	31.2%	(1.1pp)	
SG&A expenses as % of net sales	7.64%	9.39%	(1.8pp)		7.87%	9.20%	(1.3pp)	
Operating earnings before other income and expenses, net	1,734	1,311	32%	29%	366	342	7%	8%
as % of net sales	11.9%	10.2%	1.7pp		10.1%	9.8%	0.3pp	
Controlling interest net income (loss)	753	-1,467	N/A		195	70	179%	
Operating EBITDA	2,861	2,421	18%	15%	651	633	3%	4%
as % of net sales	19.7%	18.9%	0.8pp		18.0%	18.1%	(0.1pp)	
Free cash flow after maintenance capital expenditures	1,101	958	15%		332	574	(42%)	
Free cash flow	722	734	(2%)		227	496	(54%)	
Total debt	8,555	10,598	(19%)		8,555	10,598	(19%)	
Earnings (loss) of continuing operations per ADS	0.51	(0.91)	N/A		0.15	0.05	189%	
Fully diluted earnings (loss) of continuing operations per ADS	0.51	(0.91)	N/A		0.15	0.05	189%	
Average ADSs outstanding	1,495	1,498	(0%)		1,495	1,496	(0%)	
Employees	45,870	41,667	10%		45,870	41,667	10%	

This information does not include discontinued operations. Please see page 13 on this report for additional information. Cement and aggregates volumes in thousands of metric tons. Ready-mix volumes in thousands of cubic meters.

In millions of U.S. dollars, except volumes, percentages, employees, and per-ADS amounts. Average ADSs outstanding are presented in millions. Please refer to page 13 for end-of quarter CPO-equivalent units outstanding.

Consolidated net sales in the fourth quarter of 2021 reached US\$3.6 billion, an increase of 5% on a like-to-like basis for the ongoing operations and for foreign exchange fluctuations, compared to the fourth quarter of 2020. Higher local currency prices in all regions contributed to top line growth.

Cost of sales, as a percentage of net sales, increased by 1.1pp during the fourth quarter of 2021 compared with the same period last year, from 68.8% to 69.9%. The increase was mainly driven by higher energy costs, as well as higher costs of raw materials and purchased cement.

Operating expenses, as a percentage of net sales decreased by 1.4pp during the fourth quarter of 2021 compared with the same period last year, from 21.4% to 20.0% mainly due to lower administrative, sales, distribution, and corporate expenses.

Operating EBITDA in the fourth quarter of 2021 reached US\$651 million, increasing 4% on a like-to-like basis for the ongoing operations and for foreign exchange fluctuations. During the quarter, our EMEA and SCAC regions contributed favorably to EBITDA.

Operating EBITDA margin decreased by 0.1pp from 18.1% in the fourth quarter of 2020 to 18.0% this quarter.

Other expenses, net for the quarter were US\$80 million, which mainly include impairment of assets and severance payments.

Controlling interest net income (loss) resulted in an income of US\$195 million in the fourth quarter of 2021 versus an income of US\$70 million in the same quarter of 2020. The improvement in net income primarily reflects lower financial expenses, a positive variation from financial instruments and foreign exchange results, and lower income tax.

Mexico

	January - December				Fourth Quarter			
	2021	2020	% var	I-t-1 % var	2021	2020	% var	I-t-1 % var
Net sales	3,466	2,812	23%	17%	841	836	1%	3%
Operating EBITDA	1,163	931	25%	18%	243	268	(9%)	(8%)
Operating EBITDA margin	33.6%	33.1%	0.5pp		28.9%	32.1%	(3.2pp)	

In millions of U.S. dollars, except percentages.

Year-over-year percentage variation	Domestic gray cement		Ready-mix		Aggregates	
	January - December	Fourth Quarter	January - December	Fourth Quarter	January - December	Fourth Quarter
Volume	8%	(4%)	8%	2%	12%	4%
Price (USD)	13%	7%	8%	5%	9%	3%
Price (local currency)	7%	9%	3%	7%	4%	5%

In **Mexico**, sales rose 17% in 2021, to a record level in peso terms. Top-line growth was driven by high single digit volume and pricing growth for cement and ready mix. During the year, bagged cement grew double digits supported by government social programs and record level remittances. Bagged volumes slowed in the second half of the year as the comps became more difficult and we moved out beyond the midterm elections.

The country continues to experience a pickup in the formal economy, and bulk cement and ready-mix volumes benefited from higher formal housing and industrial activity. The latter was supported by growth in manufacturing and warehouses, onshoring, as well as the buildout of logistic networks. While cement prices grew 9% during the quarter in local currency terms, the increase was not sufficient to compensate for rapidly escalating cost inflation in the second half of 2021, driven largely by energy.

United States

	January - December				Fourth Quarter			
	2021	2020	% var	I-t-1 % var	2021	2020	% var	I-t-1 % var
Net sales	4,355	3,994	9%	9%	1,094	1,011	8%	8%
Operating EBITDA	762	747	2%	2%	174	186	(7%)	(7%)
Operating EBITDA margin	17.5%	18.7%	(1.2pp)		15.9%	18.4%	(2.5pp)	

In millions of U.S. dollars, except percentages.

Year-over-year percentage variation	Domestic gray cement		Ready-mix		Aggregates	
	January - December	Fourth Quarter	January - December	Fourth Quarter	January - December	Fourth Quarter
Volume	6%	0%	8%	4%	1%	(1%)
Price (USD)	3%	6%	2%	5%	5%	9%
Price (local currency)	3%	6%	2%	5%	5%	9%

In the **United States**, strong volume performance and improved pricing led to high single-digit growth in sales in 2021. The region continued to enjoy strong demand across all products with most of our markets sold out. Activity continues to be driven mainly by the residential sector. Despite difficult prior year comps and winter weather in California, cement volumes during the quarter were flat, with ready-mix growing 4% and aggregates down 1%.

With the implementation of two rounds of price increases during the year, our cement prices were up 3% for 2021, 6% in the fourth quarter, and 7% point to point (from December to December). EBITDA grew 2% in the year, while our EBITDA margin declined mainly due to cost headwinds from energy and cement and clinker imports in the second half of 2021.

Europe, Middle East, Africa and Asia

	January - December				Fourth Quarter			
	2021	2020	% var	I-t-I % var	2021	2020	% var	I-t-I % var
Net sales	4,825	4,376	10%	6%	1,197	1,181	1%	2%
Operating EBITDA	676	625	8%	4%	165	158	4%	5%
Operating EBITDA margin	14.0%	14.3%	(0.3pp)		13.8%	13.4%	0.4pp	

In millions of U.S. dollars, except percentages.

Year-over-year percentage variation	Domestic gray cement		Ready-mix		Aggregates	
	January - December	Fourth Quarter	January - December	Fourth Quarter	January - December	Fourth Quarter
Volume	1%	(5%)	3%	(2%)	3%	(1%)
Price (USD)	8%	10%	5%	2%	8%	1%
Price (local currency) (*)	5%	13%	1%	2%	3%	1%

In **EMEA**, top line annual growth of 6% was driven mainly by higher prices in Europe and Egypt, coupled with better volumes in most markets.

In **Europe**, we achieved record cement volumes in 2021, led by double-digit growth in the UK, with most markets above pre-COVID levels. Growth was supported by higher infrastructure and residential activity in Poland, France, and Spain. European cement prices in local currency terms rose 4% in 2021, supported by a second round of price increases in the second half of the year.

In the **Philippines**, cement volumes were up 7% in the year, with all sectors growing. Pricing in the Philippines has been improving gradually, with three consecutive quarters of growth. In fourth quarter, volumes were heavily impacted by a major typhoon in the central part of the country, which caused significant disruptions.

In **Israel**, construction activity was strong in the year, with average daily sales volumes for ready-mix growing double-digit, and low single digit for aggregates.

EBITDA for the EMEA region rose 4% in 2021 with a slight decline in EBITDA margin.

(*) Calculated on a volume-weighted-average basis at constant foreign-exchange rates

South, Central America and the Caribbean

	January – December				Fourth Quarter			
	2021	2020	% var	I-t-I % var	2021	2020	% var	I-t-I % var
Net sales	1,567	1,349	16%	18%	391	383	2%	6%
Operating EBITDA	421	338	24%	25%	99	97	3%	3%
Operating EBITDA margin	26.9%	25.1%	1.8pp		25.4%	25.3%	0.1pp	

In millions of U.S. dollars, except percentages.

Year-over-year percentage variation	Domestic gray cement		Ready-mix		Aggregates	
	January - December	Fourth Quarter	January - December	Fourth Quarter	January - December	Fourth Quarter
Volume	13%	(1%)	10%	6%	(0%)	(13%)
Price (USD)	2%	3%	1%	(3%)	(0%)	3%
Price (local currency) (*)	5%	8%	2%	2%	1%	9%

Our **South, Central America and the Caribbean** region enjoyed a strong year in 2021. Net sales rose 18% on a like to like basis, the highest annual growth since 2012. While benefiting from an easy prior year comp due to severe lockdowns in the region in 2020, regional cement volumes grew 13% during the year and surpassed pre-pandemic levels. With volume growth and high-capacity utilization, the region experienced strong pricing momentum with cement prices up 8% in the fourth quarter. As a result of solid top line growth coupled with tight cost management, full-year EBITDA grew 25% and EBITDA margin expanded by approximately two percentage points.

In **Colombia**, full-year cement volumes grew 8% and were supported by housing, self-construction, and infrastructure projects. In the **Dominican Republic**, we experienced strong demand growth in 2021 with cement volumes up 22% on the back of a dynamic self-construction sector and the reactivation of delayed tourism projects.

(*) Calculated on a volume-weighted-average basis at constant foreign-exchange rates

Operating EBITDA and free cash flow

	January - December			Fourth Quarter		
	2021	2020	% var	2021	2020	% var
Operating earnings before other income and expenses, net	1,734	1,311	32%	366	342	7%
+ Depreciation and operating amortization	1,127	1,111		284	291	
Operating EBITDA	2,861	2,421	18%	651	633	3%
- Net financial expense	574	715		123	173	
- Maintenance capital expenditures	714	568		340	249	
- Change in working capital	151	(113)		(268)	(453)	
- Taxes paid	194	157		40	43	
- Other cash items (net)	154	184		90	58	
- Free cash flow discontinued operations	(28)	(48)		(6)	(12)	
Free cash flow after maintenance capital expenditures	1,101	958	15%	332	574	(42%)
- Strategic capital expenditures	380	225		105	78	
Free cash flow	722	734	(2%)	227	496	(54%)

In millions of U.S. dollars, except percentages.

During 2021 our operations generated US\$1.1 billion dollars in free cash flow after maintenance capex, an increase of US\$143 million versus the year before. This growth was driven primarily by higher EBITDA and savings on financial expenses. Our free cash flow was similar to 2020, as we increased the amount of strategic capex.

Free cash flow was primarily used to pay down debt during the year.

Information on debt

	2021	Fourth Quarter 2020	% var	Third Quarter 2021	Currency denomination	Fourth Quarter 2021	2020
	Total debt (1)	8,555	10,598	(19%)		8,982	
Short-term	4%	4%		4%	U.S. dollar	83%	64%
Long-term	96%	96%		96%	Euro	8%	23%
Cash and cash equivalents	613	950	(36%)	869	Mexican peso	4%	4%
Net debt	7,942	9,648	(18%)	8,113	Other	5%	9%
Consolidated net debt (2)	7,921	10,186		8,092	Interest rate(3)		
Consolidated leverage ratio (2)	2.73	4.13		2.80	Fixed	90%	83%
Consolidated coverage ratio (2)	5.99	3.82		5.31	Variable	10%	17%

In millions of U.S. dollars, except percentages and ratios.

- (1) Includes leases, in accordance with International Financial Reporting Standards (IFRS).
- (2) Calculated in accordance with our contractual obligations under the 2021 Credit Agreement.
- (3) Includes the effect of interest-rate swap instruments related to bank loans to fix floating rates with a nominal amount of US\$1,005 million.

We had the largest reduction in our leverage ratio ever, a decline of 1.4x, and we ended the year with a ratio reaching 2.73 times. Net debt was reduced by \$1.7 billion during the year.

In November, we closed a \$3.25 billion dollars bank debt refinancing, with improved terms and conditions more reflective of an investment grade credit. The new bank debt is aligned with our Sustainability Linked Financing Framework.

As of year-end, 90% of our debt is fixed rate.

Consolidated Statement of Operations & Statement of Financial Position
CEMEX, S.A.B. de C.V. and Subsidiaries
(Thousands of U.S. dollars, except per ADS amounts)

STATEMENT OF OPERATIONS	January - December			like-to-like % var	Fourth Quarter			like-to-like % var
	2021	2020	% var		2021	2020	% var	
Net sales	14,547,734	12,813,996	14%	11%	3,618,235	3,496,962	3%	5%
Cost of sales	(9,874,366)	(8,691,909)	(14%)		(2,528,213)	(2,406,664)	(5%)	
Gross profit	4,673,368	4,122,086	13%	17%	1,090,022	1,090,299	(0%)	(1%)
Operating expenses	(2,939,243)	(2,811,326)	(5%)		(723,794)	(748,119)	3%	
Operating earnings before other income and expenses, net	1,734,124	1,310,759	32%	29%	366,227	342,179	7%	8%
Other expenses, net	(115,639)	(1,766,661)	93%		(80,350)	(25,763)	(212%)	
Operating earnings	1,618,485	(455,901)	N/A		285,878	316,416	(10%)	
Financial expense	(662,239)	(776,952)	15%		(135,575)	(177,867)	24%	
Other financial income (expense), net	(78,471)	(119,769)	34%		(8,381)	(93,447)	91%	
Financial income	22,159	20,239	9%		10,424	8,341	25%	
Results from financial instruments, net	(5,106)	(16,059)	68%		(2,891)	263	N/A	
Foreign exchange results	(37,218)	(2,663)	(1297%)		(2,604)	(25,914)	90%	
Effects of net present value on assets and liabilities and others, net	(58,306)	(121,286)	52%		(13,310)	(76,137)	83%	
Equity in gain (loss) of associates	53,923	49,370	9%		16,153	18,051	(11%)	
Income (loss) before income tax	931,699	(1,303,252)	N/A		158,075	63,153	150%	
Income tax	(144,743)	(44,659)	(224%)		81,408	20,307	301%	
Profit (loss) of continuing operations	788,473	(1,347,800)	N/A		240,999	83,571	188%	
Discontinued operations	(10,011)	(98,728)	90%		(36,746)	(10,389)	(254%)	
Consolidated net income (loss)	778,462	(1,446,529)	N/A		204,253	73,183	179%	
Non-controlling interest net income (loss)	25,349	20,703	22%		9,449	3,459	173%	
Controlling interest net income (loss)	753,113	(1,467,231)	N/A		194,805	69,723	179%	
Operating EBITDA	2,860,881	2,421,364	18%	15%	650,550	633,158	3%	4%
Earnings (loss) of continued operations per ADS	0.51	(0.91)	N/A		0.15	0.05	189%	
Earnings (loss) of discontinued operations per ADS	(0.01)	(0.07)	90%		(0.02)	(0.01)	(254%)	

STATEMENT OF FINANCIAL POSITION	As of December 31		
	2021	2020	% var
Total assets	26,650,370	27,425,481	(3%)
Cash and cash equivalents	612,820	950,366	(36%)
Trade receivables less allowance for doubtful accounts	1,520,974	1,532,832	(1%)
Other accounts receivable	557,814	477,094	17%
Inventories, net	1,260,673	970,623	30%
Assets held for sale	140,639	187,410	(25%)
Other current assets	132,331	116,293	14%
Current assets	4,225,251	4,234,618	(0%)
Property, machinery and equipment, net	11,322,109	11,412,726	(1%)
Other assets	11,103,010	11,778,137	(6%)
Total liabilities	16,379,252	18,473,918	(11%)
Current liabilities	5,380,321	5,352,891	1%
Long-term liabilities	7,305,779	9,159,637	(20%)
Other liabilities	3,693,152	3,961,391	(7%)
Total stockholder's equity	10,271,118	8,951,563	15%
Common stock and additional paid-in capital	7,810,104	7,893,304	(1%)
Other equity reserves and subordinated notes	(1,370,266)	(2,453,028)	44%
Retained earnings	3,387,423	2,634,310	29%
Non-controlling interest and perpetual instruments	443,856	876,977	(49%)

Operating Summary per Country

In thousands of U.S. dollars

	January - December				Fourth Quarter			
	2021	2020	% var	like-to-like % var	2021	2020	% var	like-to-like % var
NET SALES								
Mexico	3,465,715	2,811,801	23%	17%	840,549	835,587	1%	3%
U.S.A.	4,355,485	3,993,601	9%	9%	1,094,077	1,010,572	8%	8%
Europe, Middle East, Asia and Africa	4,825,402	4,375,836	10%	6%	1,197,201	1,180,953	1%	2%
Europe	3,349,146	2,967,307	13%	8%	813,196	795,712	2%	5%
Philippines	424,055	398,376	6%	6%	90,561	94,451	(4%)	1%
Middle East and Africa	1,052,202	1,010,153	4%	(0%)	293,444	290,790	1%	(3%)
South, Central America and the Caribbean	1,567,470	1,349,428	16%	18%	391,408	383,157	2%	6%
Others and intercompany eliminations	333,662	283,331	18%	21%	95,000	86,694	10%	13%
TOTAL	14,547,734	12,813,996	14%	11%	3,618,235	3,496,962	3%	5%
GROSS PROFIT								
Mexico	1,702,899	1,437,590	18%	12%	369,716	414,926	(11%)	(9%)
U.S.A.	1,100,638	1,081,082	2%	2%	272,398	273,038	(0%)	(0%)
Europe, Middle East, Asia and Africa	1,224,510	1,133,349	8%	4%	298,417	292,821	2%	3%
Europe	880,756	776,979	13%	9%	217,357	204,819	6%	8%
Philippines	161,461	165,863	(3%)	(4%)	27,737	36,857	(25%)	(21%)
Middle East and Africa	182,293	190,508	(4%)	(9%)	53,322	51,144	4%	(0%)
South, Central America and the Caribbean	579,974	493,031	18%	19%	141,879	138,382	3%	4%
Others and intercompany eliminations	65,346	-22,966	N/A	N/A	7,612	-28,868	N/A	40%
TOTAL	4,673,368	4,122,086	13%	17%	1,090,022	1,090,299	(0%)	(1%)
OPERATING EARNINGS BEFORE OTHER INCOME AND EXPENSES, NET								
Mexico	1,002,291	782,619	28%	21%	200,048	228,394	(12%)	(11%)
U.S.A.	312,356	306,999	2%	2%	65,881	74,680	(12%)	(12%)
Europe, Middle East, Asia and Africa	332,152	287,888	15%	12%	71,087	67,743	5%	4%
Europe	211,839	151,627	40%	36%	51,654	35,888	44%	45%
Philippines	73,856	71,742	3%	2%	9,164	13,419	(32%)	(31%)
Middle East and Africa	46,457	64,519	(28%)	(34%)	10,270	18,436	(44%)	(50%)
South, Central America and the Caribbean	340,307	252,667	35%	35%	79,305	74,472	6%	6%
Others and intercompany eliminations	-252,982	-319,414	21%	27%	-50,094	-103,111	51%	52%
TOTAL	1,734,124	1,310,759	32%	29%	366,227	342,179	7%	8%

2021 Fourth Quarter Results

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Operating Summary per Country

EBITDA in thousands of U.S. dollars. EBITDA margin as a percentage of Net Sales.

	January - December				Fourth Quarter			
	2021	2020	% var	like-to-like % var	2021	2020	% var	like-to-like % var
OPERATING EBITDA								
Mexico	1,163,444	930,718	25%	18%	243,252	268,240	(9%)	(8%)
U.S.A.	761,986	746,799	2%	2%	174,253	186,381	(7%)	(7%)
Europe, Middle East, Asia and Africa	675,653	625,093	8%	4%	164,806	157,757	4%	5%
Europe	446,024	389,259	15%	10%	107,515	99,902	8%	9%
Philippines	113,644	117,798	(4%)	(5%)	18,116	24,763	(27%)	(24%)
Middle East and Africa	115,985	118,036	(2%)	(7%)	39,175	33,091	18%	13%
South, Central America and the Caribbean	420,870	338,087	24%	25%	99,328	96,824	3%	3%
<i>Others and intercompany eliminations</i>	<i>-161,072</i>	<i>-219,333</i>	<i>27%</i>	<i>35%</i>	<i>-31,089</i>	<i>-76,044</i>	<i>59%</i>	<i>60%</i>
TOTAL	2,860,881	2,421,364	18%	15%	650,550	633,158	3%	4%
OPERATING EBITDA MARGIN								
Mexico	33.6%	33.1%			28.9%	32.1%		
U.S.A.	17.5%	18.7%			15.9%	18.4%		
Europe, Middle East, Asia and Africa	14.0%	14.3%			13.8%	13.4%		
Europe	13.3%	13.1%			13.2%	12.6%		
Philippines	26.8%	29.6%			20.0%	26.2%		
Middle East and Africa	11.0%	11.7%			13.3%	11.4%		
South, Central America and the Caribbean	26.9%	25.1%			25.4%	25.3%		
TOTAL	19.7%	18.9%			18.0%	18.1%		

Volume Summary

Consolidated volume summary

Cement and aggregates: Thousands of metric tons.

Ready-mix: Thousands of cubic meters.

	January - December			Fourth Quarter		
	2021	2020	% var	2021	2020	% var
Consolidated cement volume (1)	66,970	63,153	6%	16,500	17,403	(5%)
Consolidated ready-mix volume	49,239	46,656	6%	12,542	12,412	1%
Consolidated aggregates volume (2)	136,995	132,063	4%	34,769	34,910	(0%)

Per-country volume summary

	January - December 2021 vs. 2020	Fourth Quarter 2021 vs. 2020	Fourth Quarter 2021 vs. Third Quarter 2021
DOMESTIC GRAY CEMENT VOLUME			
Mexico	8%	(4%)	4%
U.S.A.	6%	0%	(2%)
Europe, Middle East, Asia and Africa	1%	(5%)	(10%)
Europe	5%	9%	(9%)
Philippines	7%	(2%)	(16%)
Middle East and Africa	(16%)	(36%)	(3%)
South, Central America and the Caribbean	13%	(1%)	(2%)
READY-MIX VOLUME			
Mexico	8%	2%	2%
U.S.A.	8%	4%	(3%)
Europe, Middle East, Asia and Africa	3%	(2%)	1%
Europe	4%	(0%)	(6%)
Philippines	N/A	N/A	N/A
Middle East and Africa	0%	(5%)	14%
South, Central America and the Caribbean	10%	6%	(1%)
AGGREGATES VOLUME			
Mexico	12%	4%	2%
U.S.A.	1%	(1%)	(3%)
Europe, Middle East, Asia and Africa	3%	(1%)	(3%)
Europe	7%	1%	(6%)
Philippines	N/A	N/A	N/A
Middle East and Africa	(9%)	(6%)	12%
South, Central America and the Caribbean	(0%)	(13%)	1%

(1) Consolidated cement volume includes domestic and export volume of gray cement, white cement, special cement, mortar, and clinker.

(2) Consolidated aggregates volumes include aggregates from our marine business in UK.

Price Summary

Variation in U.S. dollars

	January - December 2021 vs. 2020	Fourth Quarter 2021 vs. 2020	Fourth Quarter 2021 vs. Third Quarter 2021
DOMESTIC GRAY CEMENT PRICE			
Mexico	13%	7%	(3%)
U.S.A.	3%	6%	1%
Europe, Middle East, Asia and Africa (*)	8%	10%	(1%)
Europe (*)	8%	2%	(2%)
Philippines	(2%)	(1%)	0%
Middle East and Africa (*)	12%	37%	13%
South, Central America and the Caribbean (*)	2%	3%	1%
READY-MIX PRICE			
Mexico	8%	5%	(1%)
U.S.A.	2%	5%	2%
Europe, Middle East, Asia and Africa (*)	5%	2%	(0%)
Europe (*)	6%	(2%)	(1%)
Philippines	N/A	N/A	N/A
Middle East and Africa (*)	4%	8%	3%
South, Central America and the Caribbean (*)	1%	(3%)	(3%)
AGGREGATES PRICE			
Mexico	9%	3%	(1%)
U.S.A.	5%	9%	1%
Europe, Middle East, Asia and Africa (*)	8%	1%	(3%)
Europe (*)	6%	(2%)	(3%)
Philippines	N/A	N/A	N/A
Middle East and Africa (*)	12%	14%	(4%)
South, Central America and the Caribbean (*)	(0%)	3%	(5%)

(*) Price variation in U.S. dollars calculated on a volume-weighted-average basis; price variation in local currency calculated on a volume-weighted-average basis at constant foreign-exchange rates

Variation in Local Currency

	January - December 2021 vs. 2020	Fourth Quarter 2021 vs. 2020	Fourth Quarter 2021 vs. Third Quarter 2021
DOMESTIC GRAY CEMENT PRICE			
Mexico	7%	9%	0%
U.S.A.	3%	6%	1%
Europe, Middle East, Asia and Africa (*)	5%	13%	2%
Europe (*)	4%	5%	1%
Philippines	(2%)	3%	1%
Middle East and Africa (*)	11%	37%	13%
South, Central America and the Caribbean (*)	5%	8%	2%
READY-MIX PRICE			
Mexico	3%	7%	2%
U.S.A.	2%	5%	2%
Europe, Middle East, Asia and Africa (*)	1%	2%	0%
Europe (*)	2%	1%	2%
Philippines	N/A	N/A	N/A
Middle East and Africa (*)	(1%)	3%	0%
South, Central America and the Caribbean (*)	2%	2%	(1%)
AGGREGATES PRICE			
Mexico	4%	5%	2%
U.S.A.	5%	9%	1%
Europe, Middle East, Asia and Africa (*)	3%	1%	(2%)
Europe (*)	1%	(1%)	(0%)
Philippines	N/A	N/A	N/A
Middle East and Africa (*)	6%	8%	(6%)
South, Central America and the Caribbean (*)	1%	9%	(4%)

(*) Price variation in U.S. dollars calculated on a volume-weighted-average basis; price variation in local currency calculated on a volume-weighted-average basis at constant foreign-exchange rates

Operating Expenses

The following table shows the breakdown of operating expenses for the period presented.

In thousands of US dollars	January - December		Fourth Quarter	
	2021	2020	2021	2020
Administrative expenses	836,790	923,111	212,094	247,310
Selling expenses	274,404	280,029	72,616	74,300
Distribution and logistic expenses	1,636,802	1,412,686	396,927	374,911
Operating expenses before depreciation	2,747,996	2,615,826	681,637	696,521
Depreciation in operating expenses	191,248	195,499	42,158	51,599
Operating expenses	2,939,244	2,811,326	723,794	748,119
As % of Net Sales				
Administrative expenses	5.8%	7.2%	5.9%	7.1%
SG&A expenses	7.6%	9.4%	7.9%	9.2%

Equity-related information

One CEMEX ADS represents ten CEMEX CPOs. One CEMEX CPO represents two Series A shares and one Series B share. The following amounts are expressed in CPO-equivalent terms.

Beginning-of-quarter outstanding	
CPO-equivalents	14,708,429,449
End-of-quarter outstanding CPO-equivalents	14,708,429,449

For purposes of this report, outstanding CPO-equivalents equal the total number of Series A and B shares outstanding as if they were all held in CPO form less CPOs held in subsidiaries, which as of December 31, 2021 were 20,541,277.

Derivative instruments

The following table shows the notional amount for each type of derivative instrument and the aggregate fair market value for all of CEMEX's derivative instruments as of the last day of each quarter presented.

In millions of US dollars	Fourth Quarter				Third Quarter	
	2021		2020		2021	
	Notional amount	Fair value	Notional amount	Fair value	Notional amount	Fair value
Exchange rate derivatives (1)	1,761	9	741	(42)	1,006	5
Equity related derivatives (2)	—	—	27	3	—	—
Interest rate swaps (3)	1,005	(18)	1,334	(47)	1,322	(23)
Fuel derivatives (4)	145	30	128	5	67	40
	2,911	21	2,230	(81)	2,395	22

- (1) Exchange rate derivatives to manage currency exposures arising from regular operations and forecasted transactions. As of December 31, 2021, it includes a notional of \$1,511 of net investment hedge.
- (2) Equity derivatives related with forwards, net of cash collateral, over the shares of GCC, S.A.B. de C.V.
- (3) Interest-rate swap derivatives related to bank loans.
- (4) Forward contracts negotiated to hedge the price of the fuel consumed in certain operations.

Under IFRS, companies are required to recognize all derivative financial instruments on the balance sheet as assets or liabilities, at their estimated fair market value, with changes in such fair market values recorded in the income statement, except when transactions are entered into for cash-flow-hedging purposes, in which case changes in the fair market value of the related derivative instruments are recognized temporarily in equity and then reclassified into earnings as the inverse effects of the underlying hedged items flow through the income statement, and/or transactions related to net investment hedges, in which case changes in fair value are recorded directly in equity as part of the currency translation effect, and are reclassified to the income statement only upon disposal of the net investment. As of December 31, 2021, in connection with the fair market value recognition of its derivatives portfolio, CEMEX recognized increases in its assets and liabilities resulting in a net asset of US\$21 million.

Assets held for sale and discontinued operations

On December 29, 2021, CEMEX signed an agreement with certain affiliates of Cementos Progreso Holdings, S.L. for the sale of its operations in Costa Rica and El Salvador, for a total consideration of \$335 subject to final adjustments. The assets for divestment consist of one cement plant, one grinding station, seven ready-mix plants, one aggregates quarry, as well as one distribution center in Costa Rica and one distribution center in El Salvador. The transaction is subject to satisfaction of closing conditions in Costa Rica and El Salvador, including approvals by competition authorities. CEMEX currently expects to finalize this transaction during the first half of 2022. As of December 31, 2021, the assets and liabilities associated with these operations were presented in the Statement of Financial Position within the line items of "Assets and liabilities directly related to assets held for sale". CEMEX's results of operations for these assets for the years ended December 31, 2021 and 2020 are reported in the Statements of Operations, net of income tax, in the single line item "Discontinued operations."

On July 9, 2021, CEMEX concluded the sale of its white cement business to Çimsa Çimento Sanayi Ve Ticaret A.Ş. agreed in March 2019 for a price of approximately US\$155 million. Assets sold include CEMEX's Buñol cement plant in Spain and its white cement business outside Mexico and the U.S. CEMEX's Statements of Operations for the years ended December 31, 2021 and 2020 include the operations of these assets in Spain from January 1 to July 9, 2021 and the year 2020, and are reported net of income tax in the single line item "Discontinued operations," including an allocation of goodwill of US\$41 million."

On March 31, 2021, CEMEX sold 24 concrete plants and one aggregates quarry in France to LafargeHolcim for approximately US\$44 million. These assets are located in the Rhone Alpes region in the Southeast of France, east of CEMEX's Lyon operations, which CEMEX retained. CEMEX's Statements of Operations for the years ended December 31, 2021 and 2020 include the operations of these assets in France for the three-month period ended March 31, 2021 and the year 2020 and are reported net of income tax in the single line item "Discontinued operations."

On August 3, 2020, CEMEX closed the sale of certain assets to Breedon Group plc for approximately US\$230 million, including approximately US\$30 million of debt. The assets included 49 ready-mix plants, 28 aggregate quarries, four depots, one cement terminal, 14 asphalt plants, four concrete products operations, as well as a portion of CEMEX's paving solutions business in the United Kingdom. After completion of this divestiture, CEMEX maintained a significant footprint in key operating geographies in the United Kingdom related to the production and sale of cement, ready-mix, aggregates, asphalt, and paving solutions, among others. CEMEX's Statement of Operations for the year ended December 31, 2020, include the operations related to this segment from January 1 to August 3, 2020 and are reported net of income tax in the single line item "Discontinued operations," including an allocation of goodwill of US\$47 million.

On March 6, 2020, CEMEX concluded the sale of its U.S. affiliate Kosmos Cement Company ("Kosmos"), a partnership with a subsidiary of Buzzi Unicem S.p.A. in which CEMEX held a 75% interest, to Eagle Materials Inc. for US\$665 million. The share of proceeds to CEMEX from this transaction was US\$499 million before transactional and other costs and expenses. The assets divested consisted of Kosmos' cement plant in Louisville, Kentucky, as well as related assets which include seven distribution terminals and raw material reserves. CEMEX's Statement of Operations for the year ended December 31, 2020 includes the operations related to this segment from January 1 to March 6, 2020 net of income tax in the single line item "Discontinued operations."

The following table presents condensed combined information of the Statements of Operations of CEMEX's discontinued operations, previously mentioned, in: a) Costa Rica and El Salvador for the years ended December 31, 2021 and 2020; b) Spain related to the white cement business for the period from January 1 to July 9, 2021 and the year ended December 31, 2020; c) the southeast of France for the three-month period ended March 31, 2021 and the year ended December 31, 2020; d) the United Kingdom for the period from January 1 to August 3, 2020; and e) the United States related to Kosmos for the period from January 1 to March 6, 2020:

STATEMENT OF OPERATIONS (Millions of U.S. dollars)	Jan-Dec		Fourth Quarter	
	2021	2020	2021	2020
Sales	185	346	36	53
Cost of sales, operating expenses, and other expenses	(162)	(326)	(31)	(49)
Interest expense, net, and others	11	9	7	(3)
Income before income tax	34	29	12	1
Income tax	(40)	(83)	(27)	—
Income from discontinued operations	(6)	(54)	(15)	1
Net gain on sale	(4)	(45)	(22)	(11)
Income from discontinued operations	(10)	(99)	(37)	(10)

Other significant transactions

In connection with CO₂ emission allowances (the "Allowances") in the European Union under the European Union's Emissions Trading System ("EU ETS"), considering CEMEX's estimates of being ahead of its then current 35% reduction goals in CO₂ emissions by year 2030 versus its 1990 baseline across all of CEMEX's cement plants in Europe and the expected delivery of net-zero CO₂ concrete for all products and geographies by year 2050, as well as the innovative technologies and considerable capital investments that have to be deployed to achieve such goals, during the second half of March 2021, in different transactions, CEMEX sold 12.3 million Allowances for approximately €509 million (approximately US\$600 million) that CEMEX had accrued at the end of Phase III of compliance under the EU ETS as of December 31, 2020. This sale was recognized in the year ended December 31, 2021 as part of the line item "Other expenses, net". As of the date of this report, CEMEX believes it still retains sufficient Allowances to cover the requirements of its operations in Europe until at least the end of 2025 under Phase IV of the EU ETS, which commenced on January 1, 2021 and will last until December 31, 2030. CEMEX considers this transaction will improve its ability to further address the investments required to achieve its reductions goals, which include, but are not limited to, the general process switch from fossil fuels to lower carbon alternatives, becoming more efficient in the use of energy, sourcing alternative raw materials that contribute to reducing overall emissions or clinker factor, developing and actively promoting lower carbon products, and the recent deployment of ground breaking hydrogen technology in all CEMEX's European kilns. CEMEX is also working closely with alliances to develop industrial scale technologies towards its goal of a net zero carbon future.

Issuance of Subordinated Notes without Fixed Maturity

On June 8, 2021, CEMEX, S.A.B. de C.V. successfully closed the issuance of US\$1.0 billion of its 5.125% Subordinated Notes with no Fixed Maturity (the "Subordinated Notes"). CEMEX used the proceeds from the Subordinated Notes to redeem in full in June 2021 all outstanding series of perpetual debentures previously issued by consolidated special purpose vehicles for an aggregate amount of approximately US\$447 million and for other general corporate purposes, including the repayment of other indebtedness. The perpetual debentures were accounted as part of CEMEX's non-controlling interest in equity.

Considering the overall characteristics of the Subordinated Notes, including that they do not have contractual repayment date and do not meet the definition of a financial liability under IFRS, CEMEX accounts for its Subordinated Notes as equity instruments in the line item "Other equity reserves and subordinated notes without fixed maturity." As of September 30, 2021, such line item includes the proceeds from the issuance of Subordinated Notes net of issuance costs for a total of US\$994 million.

Impairment of property, plant and equipment, goodwill and other intangible assets in 3Q21 and 3Q20

During the third quarter of 2021, rising input cost inflation and higher freight and supply chain disruptions led to a confirmation of impairment indicators in Spain, the United Arab Emirates ("UAE") and other businesses. As a result, we recognized a non-cash aggregate goodwill impairment charge of approximately US\$440 million comprised of, approximately, \$317 million related to our business in Spain, \$96 million related to our business in UAE, and \$27 million related to our IT business segment due to a reorganization. The impairment of goodwill in Spain and the UAE in 2021 resulted from an excess of the net book value of such businesses versus the discounted cash flow projections as of September 30, 2021 related to these reporting segments.

In addition, during the third quarter of 2021 we recognized non-cash impairment charges of intangible assets due to a technological revamp of certain internal use software of \$49 million.

As previously disclosed, during the third quarter of 2020, we recognized a non-cash aggregate impairment charge of approximately US\$1.5 billion, of which approximately US\$1.02 billion related to our business in the U.S. and approximately US\$480 million related to several assets, both cases due to the lack of visibility and uncertainty associated with the COVID-19 Pandemic.

These non-cash charges recognized during the third quarter of 2021 and 2020 did not impact our liquidity, Operating EBITDA and cash taxes payable, nevertheless our total assets, net income (loss) and equity were affected in each quarter.

Methodology for translation, consolidation, and presentation of results

Under IFRS, CEMEX translates the financial statements of foreign subsidiaries using exchange rates at the reporting date for the balance sheet and the exchange rates at the end of each month for the income statement. Beginning on March 31, 2019 and for each subsequent period CEMEX reports its consolidated results in U.S. dollars.

Breakdown of regions and subregions

The South, Central America and the Caribbean region includes CEMEX's operations in Bahamas, Colombia, the Dominican Republic, Guatemala, Guyana, Haiti, Jamaica, Trinidad & Tobago, Barbados, Nicaragua, Panama, Peru, and Puerto Rico, as well as trading operations in the Caribbean region.

The EMEA region includes Europe, Middle East, Asia, and Africa. Asia subregion includes our Philippines operations.

Europe subregion includes operations in Spain, Croatia, the Czech Republic, France, Germany, Poland, and the United Kingdom.

Middle East and Africa subregion include the United Arab Emirates, Egypt, and Israel.

Definition of terms

Free cash flow equals operating EBITDA minus net interest expense, maintenance, and strategic capital expenditures, change in working capital, taxes paid, and other cash items (net other expenses less proceeds from the disposal of obsolete and/or substantially depleted operating fixed assets that are no longer in operation and coupon payments on our perpetual notes).

l-t-l (like to like) on a like-to-like basis adjusting for currency fluctuations and for investments/divestments when applicable.

Maintenance capital expenditures equal investments incurred for the purpose of ensuring the company's operational continuity. These include capital expenditures on projects required to replace obsolete assets or maintain current operational levels, and mandatory capital expenditures, which are projects required to comply with governmental regulations or company policies.

Net debt equals total debt (debt plus convertible bonds and financial leases) minus cash and cash equivalents.

Operating EBITDA equals operating earnings before other income and expenses, net, plus depreciation and operating amortization.

pp equals percentage points

Prices all references to pricing initiatives, price increases or decreases, refer to our prices for our products

SG&A expenses equal selling and administrative expenses

Strategic capital expenditures equal investments incurred with the purpose of increasing the company's profitability. These include capital expenditures on projects designed to increase profitability by expanding capacity, and margin improvement capital expenditures, which are projects designed to increase profitability by reducing costs.

Working capital equals operating accounts receivable (including other current assets received as payment in kind) plus historical inventories minus operating payables.

% var percentage variation

Earnings per ADS

Please refer to page 2 for the number of average ADSs outstanding used for the calculation of earnings per ADS.

According to the IAS 33 Earnings per share, the weighted-average number of common shares outstanding is determined considering the number of days during the accounting period in which the shares have been outstanding, including shares derived from corporate events that have modified the stockholder's equity structure during the period, such as increases in the number of shares by a public offering and the distribution of shares from stock dividends or recapitalizations of retained earnings and the potential diluted shares (Stock options, Restricted Stock Options and Mandatory Convertible Shares). The shares issued because of share dividends, recapitalizations and potential diluted shares are considered as issued at the beginning of the period.

Exchange rates

	January - December		Fourth Quarter		Fourth Quarter	
	2021	2020	2021	2020	2021	2020
	Average	Average	Average	Average	End of period	End of period
Mexican peso	20.43	21.58	20.83	20.42	20.50	19.89
Euro	0.8467	0.8736	0.8735	0.837	0.8789	0.8183
British pound	0.7262	0.7758	0.7386	0.7522	0.7395	0.7313

Amounts provided in units of local currency per U.S. dollar.

Except as the context otherwise may require, references in this report to “CEMEX,” “we,” “us” or “our” refer to CEMEX, S.A.B. de C.V. and its consolidated entities. This report contains forward-looking statements within the meaning of the U.S. federal securities laws. We intend these forward-looking statements to be covered by the safe harbor provisions for forward-looking statements within the meaning of the U.S. federal securities laws. In some cases, these statements can be identified by the use of forward-looking words such as “may,” “assume,” “might,” “should,” “could,” “continue,” “would,” “can,” “consider,” “anticipate,” “estimate,” “expect,” “envision,” “plan,” “believe,” “foresee,” “predict,” “potential,” “target,” “strategy,” “intend,” “aimed” or other similar words. These forward-looking statements reflect, as of the date such forward-looking statements are made, unless otherwise indicated, our current expectations and projections about future events based on our knowledge of present facts and circumstances and assumptions about future events. These statements necessarily involve risks and uncertainties that could cause actual results to differ materially from our expectations. Some of the risks, uncertainties and other important factors that could cause results to differ, or that otherwise could have an impact on us or our consolidated entities, include, but are not limited to: the impact of pandemics, epidemics or outbreaks of infectious diseases and the response of governments and other third parties, including with respect to the novel strain of the coronavirus identified in China in late 2019 and its variants (“COVID-19”), which have affected and may continue to adversely affect, among other matters, the ability of our operating facilities to operate at full or any capacity, supply chains, international operations, availability of liquidity, investor confidence and consumer spending, as well as availability of, and demand for, our products and services; the cyclical activity of the construction sector; our exposure to other sectors that impact our and our clients’ businesses, such as, but not limited to, the energy sector; availability of raw materials and related fluctuating prices; competition in the markets in which we offer our products and services; general political, social, health, economic and business conditions in the markets in which we operate or that affect our operations and any significant economic, health, political or social developments in those markets, as well as any inherent risks to international operations; the regulatory environment, including environmental, energy, tax, antitrust, and acquisition-related rules and regulations; our ability to satisfy our obligations under our material debt agreements, the indentures that govern our outstanding notes and our other debt instruments and financial obligations, including our subordinated notes with no fixed maturity; the availability of short-term credit lines or working capital facilities, which can assist us in connection with market cycles; the impact of our below investment grade debt rating on our cost of capital and on the cost of the products and services we purchase; loss of reputation of our brands; our ability to consummate asset sales, fully integrate newly acquired businesses, achieve cost-savings from our cost-reduction initiatives, implement our pricing initiatives for our products and generally meet our “Operation Resilience” strategy’s goals; the increasing reliance on information technology infrastructure for our sales, invoicing, procurement, financial statements and other processes that can adversely affect our sales and operations in the event that the infrastructure does not work as intended, experiences technical difficulties or is subjected to cyber-attacks; changes in the economy that affect demand for consumer goods, consequently affecting demand for our products and services; weather conditions, including but not limited to, excessive rain and snow, and disasters such as earthquakes and floods; trade barriers, including tariffs or import taxes and changes in existing trade policies or changes to, or withdrawals from, free trade agreements, including the United States-Mexico-Canada Agreement; terrorist and organized criminal activities as well as geopolitical events; declarations of insolvency or bankruptcy, or becoming subject to similar proceedings; natural disasters and other unforeseen events (including global health hazards such as COVID-19); and the other risks and uncertainties described in our public filings. Readers are urged to read this report and carefully consider the risks, uncertainties and other factors that affect our business and operations. The information contained in this report is subject to change without notice, and we are not obligated to publicly update or revise forward-looking statements after the date hereof or to reflect the occurrence of anticipated or unanticipated events or circumstances. Readers should review future reports filed by us with the U.S. Securities and Exchange Commission and the Mexican Stock Exchange (*Bolsa Mexicana de Valores*). This report also includes statistical data regarding the production, distribution, marketing and sale of cement, ready mix concrete, clinker, aggregates and urbanization solutions. Unless the context indicates otherwise, all references to pricing initiatives, price increases or decreases, refer to CEMEX’s prices for CEMEX’s products. We generated some of this data internally, and some was obtained from independent industry publications and reports that we believe to be reliable sources. We have not independently verified this data nor sought the consent of any organizations to refer to their reports in this report.

UNLESS OTHERWISE NOTED, ALL FIGURES ARE PRESENTED IN DOLLARS,
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Fourth Quarter 2021 Results



Building a better future

SPLIT AIRPORT, CROATIA

Except as the context otherwise may require, references in this presentation to "CEMEX," "we," "us" or "our" refer to CEMEX, S.A.B. de C.V. and its consolidated entities. This presentation contains forward-looking statements within the meaning of the U.S. federal securities laws. We intend these forward-looking statements to be covered by the safe harbor provisions for forward-looking statements within the meaning of the U.S. federal securities laws. In some cases, these statements can be identified by the use of forward-looking words such as "may," "assume," "might," "should," "could," "continue," "would," "can," "consider," "anticipate," "estimate," "expect," "envision," "plan," "believe," "foresee," "predict," "potential," "target," "strategy," "intend," "aimed" or other similar words. 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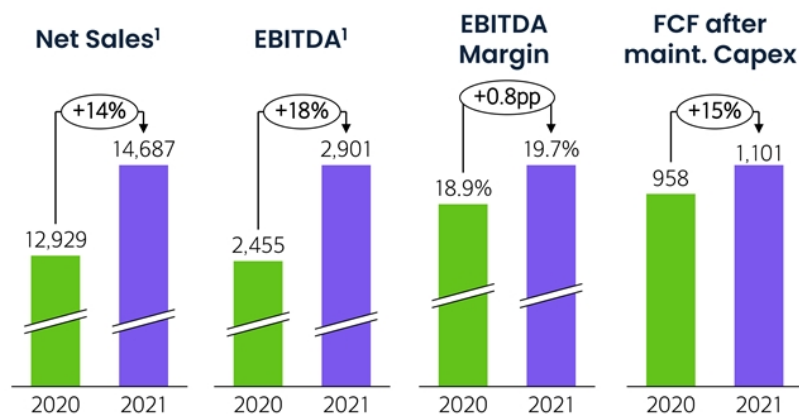


2021: A year of great achievements despite unprecedented challenges

- EBITDA increased 18%, highest growth in more than a decade
- Volumes for our 3 core products up between 4% and 6%
- Highest growth in cement prices since 2016 (+5%), with aggregates and ready-mix pricing growing 3% and 2%
- Urbanization Solutions EBITDA growing > 20%
- EBITDA margin improvement of 0.8pp, despite unparalleled cost pressures in 2H21
- Generated more than \$1.1 B of FCF after maint. capex, representing a ~40% EBITDA to FCF conversion
- Long-time leverage goal of below 3x achieved
- Consolidating our Climate Action leadership: Record reduction in CO₂ emissions reaching 26% decline vs. 1990
- Return over capital employed in excess of 14%¹

1) Excludes asset sales and goodwill

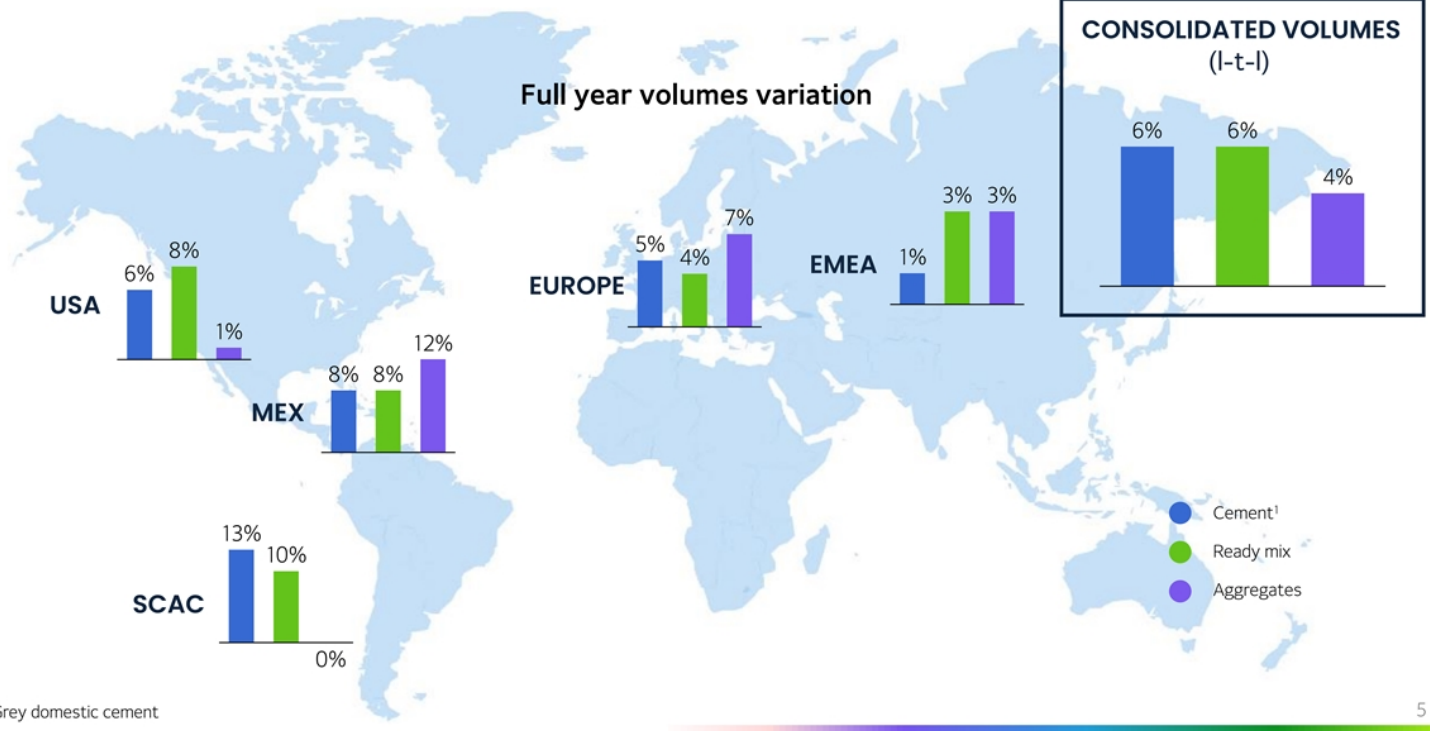
EBITDA Growth: Double digit increase with margin improvement despite inflation headwind



EBITDA growth in all four regions
Record low Opex as a % of Sales

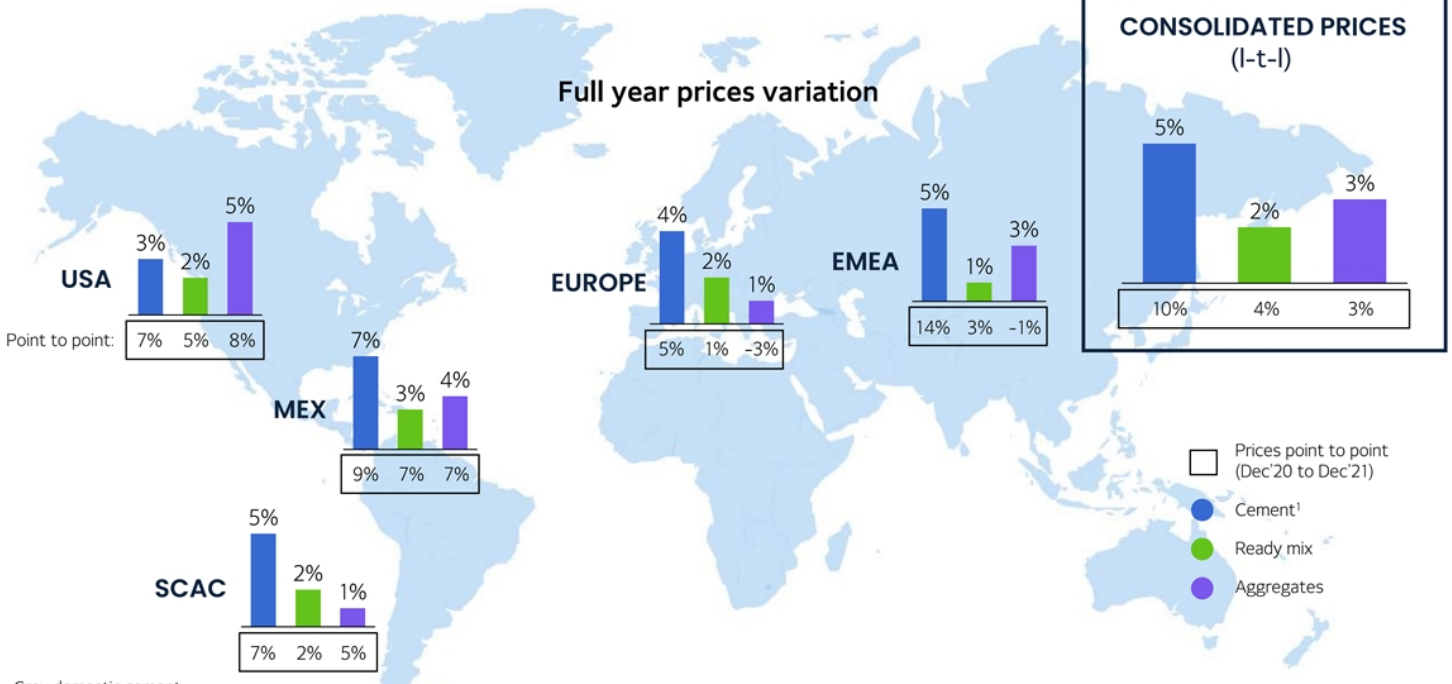
1) Proforma including operations in Costa Rica and El Salvador. CEMEX announced in December 2021 an agreement for the sale of these operations. Reported numbers treat these operations as discontinued operations for the years 2021 and 2020.

Strong volumes across all products and regions



1) Grey domestic cement

Highest growth in LC cement prices since 2016

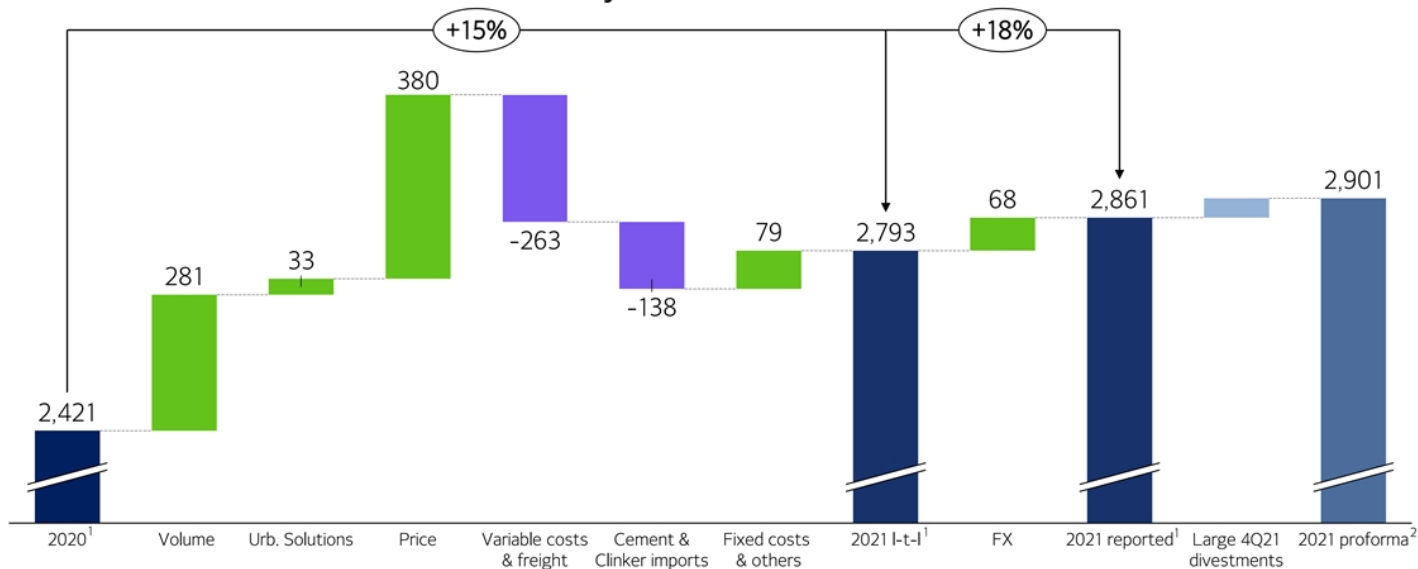


1) Grey domestic cement

Note: For CEMEX, SCAC, Europe and EMEA, prices (I-t-I) are calculated on a volume-weighted average basis at constant foreign-exchange rates

All regions contributing to volume and price levers, as well as to urbanization solutions growth

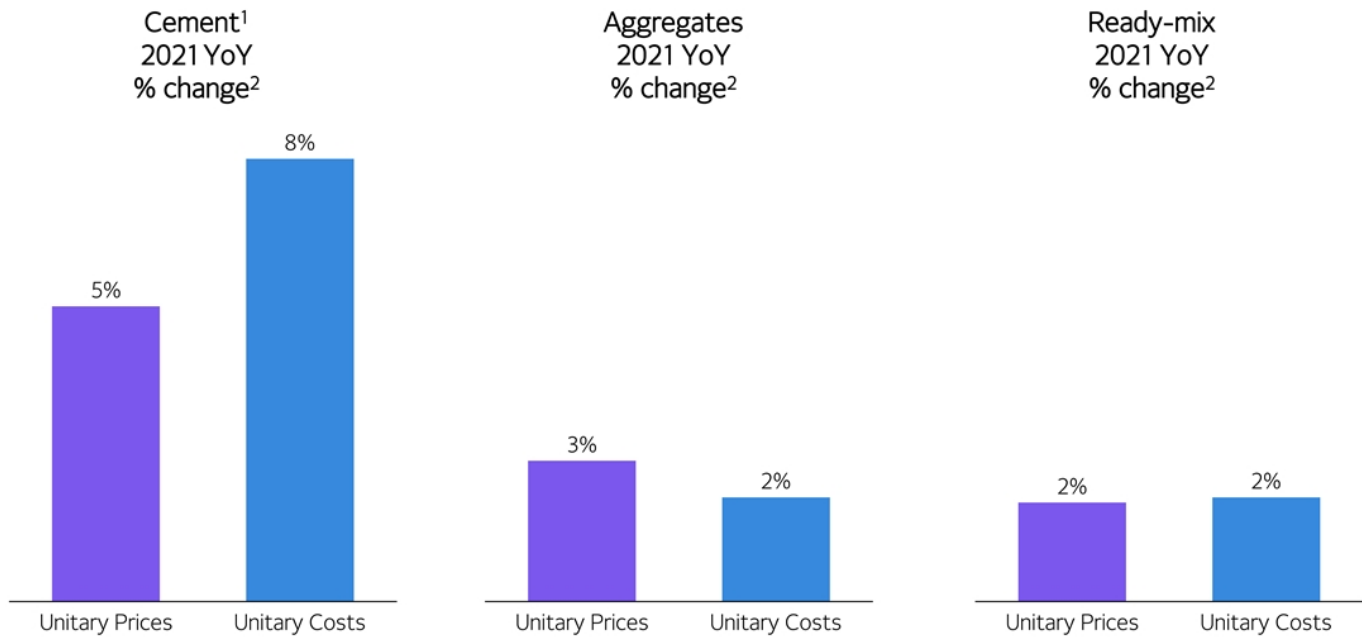
Full year EBITDA variation



1) Excluding operations in Costa Rica and El Salvador

2) Including operations in Costa Rica and El Salvador

Aiming to recover cement margins with pricing strategy



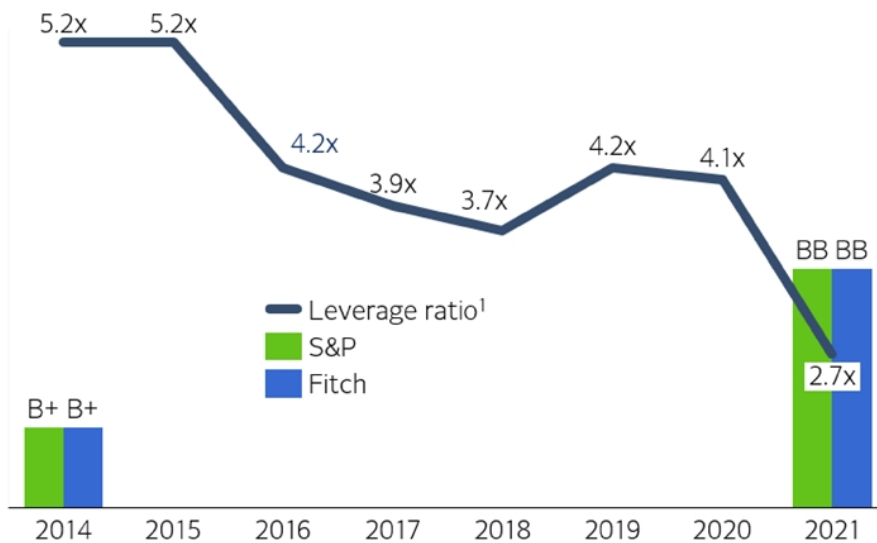
1) Grey domestic cement

2) Like-to-like basis for the ongoing operations and for foreign exchange fluctuations

Advancing on our Operation Resilience targets



Leverage: Achieved below 3x in 2021 with eyes on Investment Grade rating



1.4x deleveraging in 2021
Both agencies at **BB with + outlook**

1) Leverage ratio in accordance with our bank agreements

Optimize portfolio for growth: Robust pipeline across core businesses and supporting CO₂ agenda



~\$900 M

bolt-on investments to be deployed in 2022 and beyond

Growth investment strategy paying off, with incremental EBITDA of:

\$100 M in 2021

\$100 M expected in 2022

Portfolio rebalancing examples

Investments

- RMX in San Antonio, TX
- AGG in Paris, France
- Madrid/Baleares, Spain



Divestments

- Costa Rica & El Salvador
- White CEM in Spain
- RMX/AGG in southeast France

Will continue to pursue opportunistic divestments

\$380 M in strategic capex in 2021, highest in a decade

Accelerating growth investments in 2022



Advancing our sustainability agenda through our Future in Action program

Sustainable products and solutions



Innovation

Decarbonizing operations



Promoting a circular and green economy



Sustainable products and solutions

UK HS2¹

- High speed rail in UK, largest infrastructure project in Europe
- Vertua concrete



Mexico-Queretaro Highway

- Concrete highway in Mexico
- Vertua concrete
- 35,000 m³

La Marseillaise

- 30-Storey skyscraper in Marseille
- Vertua concrete
- 20,000 m³



Poland P180

- Office building in Warsaw
- Vertua concrete
- 3,500 m³

Since launch, **Vertua cement volumes have grown ~50%**

Vertua® : The industry-first green cement and concrete.

Pervia.
Water management

Insularis.
Thermal efficiency

D.fab

Ground-breaking solution for 3D printing using conventional ready-mix

Vertua Cement Offering Reduction in kg CO₂/ton



Classic **15%**



Plus **25%**



Ultra **40%**

1) Photo: Colne Valley Viaduct concepts created for HS2 by Grimshaw Architects



Decarbonizing our operations

CO₂ emissions

-4.4%

CO₂ per ton of cementitious material

Alternative fuels

29.2%

alternative fuel substitution rate

~+4pp

Clinker factor

75.8%

clinker factor


-1.8pp

Clean electricity

30%

clean electricity consumption

+1pp



In 2021 we made the **largest ever CO₂ reduction** in a year



Innovation

Recent developments



First clinker produced using solar energy



First Movers Coalition



Successful trials of electric ready-mixers

7 carbon capture pilots across the globe

Americas

Victorville, California
Balcones, Texas
Monterrey, Mexico

Europe

Rüdersdorf, Germany
Chelm, Poland
Synhelion, Spain
Leilac, Germany

Industry pioneer in hydrogen

Green hydrogen project in Mallorca, Spain

Hydrogen injection technologies such as HiiROC



Disciplined approach to broad spectrum of decarbonization technologies





Promoting a circular and green economy

In 2021, we consumed:

20 M tons <<<

of waste as alternative fuels and raw materials

Includes:

- Municipal and agricultural waste, and other
- Slag, fly-ash and other additions
- Own waste



ProAmbiente, our **sustainable waste management** business in Mexico

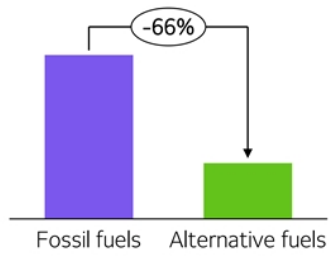
Processes ~13% of total Mexico City waste

Expanded business with recent acquisition of operation in Querétaro


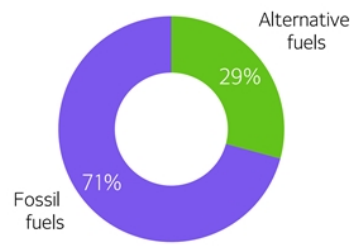
We consumed **50 times** the waste we produced

Transition to a low carbon economy is profitable

Fuel by Gcal
2021



Fuel composition
2021



Generated \$200M in savings
from alternative fuels

Alternative fuel
substitution target

50%
by 2030

Digital innovation at the core of all that we do

Commercial



61%
Global sales
In 2021

68
Net Promoter Score
In 2021

New functionalities
Real time interactions
through our customers' journey

New Business Models



Promoting open innovation via:



NEORIS
IT subsidiary

Investment examples:

PARTRUNNER

Last Mile solution for
Mexico and USA



Jobsite delivery
coordination platform

Operations



Artificial Intelligence

Optimize production, energy consumption and CO₂ emissions



Ready-mix management system

Drone usage for inventory monitoring

Real time emissions monitoring system

Management



Working Smarter: Transforming Business Mgmt

- Adoption of cutting-edge digital technologies
- Hardwiring new ways of working
- Up to \$100 M per year savings target

Regional Highlights



US: Strong demand amid sold-out markets drive pricing initiatives

	2021	4Q21
Net Sales	4,355	1,094
% var (l-t-l)	9%	8%
Operating EBITDA	762	174
% var (l-t-l)	2%	(7%)
Operating EBITDA margin	17.5%	15.9%
pp var	(1.2pp)	(2.5pp)



Hard Rock Hotel, United States

- Volume growth across all products, driven by the residential sector
- Point-to-point cement prices, from December 2020 to December 2021, up 7%
- Announced price increases in January for markets representing ~40% of our total cement volumes; rest of markets in April
- EBITDA margin impacted primarily by sharp increases in energy and import costs

Millions of U.S. dollars

Mexico: Record annual sales



Avancer Tower, Mexico

Millions of U.S. dollars

	2021	4Q21
Net Sales	3,466	841
% var (l-t-l)	17%	3%
Operating EBITDA	1,163	243
% var (l-t-l)	18%	(8%)
Operating EBITDA margin	33.6%	28.9%
pp var	0.5pp	(3.2pp)

- High-single-digit cement volume growth in 2021 driven by government social programs and record level of remittances
- While bagged cement moderated in the second half of the year, the formal sector showed signs of improvement
- Quarter performance impacted by difficult comp and rising energy costs, among other
- Announced price increases effective January 1st to deal with rising input cost inflation

EMEA: Double-digit EBITDA growth in Europe, with strong pricing and volume performance across the region

	2021	4Q21
Net Sales	4,825	1,197
% var (l-t-l)	6%	2%
Operating EBITDA	676	165
% var (l-t-l)	4%	5%
Operating EBITDA margin	14.0%	13.8%
pp var	(0.3pp)	0.4pp

- Strong full year volume performance in Europe and the Philippines
- Mid-single digit increase in cement prices YoY driven by Europe and Egypt
- Implemented a second round of price increases in Europe during 2H21
- Robust construction activity in Israel throughout 2021



Lecture Center VŠPJ, Czech Republic

Millions of U.S. dollars

SCAC: Strong volume performance and improved pricing led to double-digit growth in sales



Atrio Tower, Colombia

Millions of U.S. dollars

	2021	4Q21
Net Sales	1,567	391
% var (l-t-l)	18%	6%
Operating EBITDA	421	99
% var (l-t-l)	25%	3%
Operating EBITDA margin	26.9%	25.4%
pp var	1.8pp	0.1pp

- Full-year cement volumes up 13% despite disruptions in some markets. Cement volumes above pre-pandemic levels
- Strong supply-demand dynamics led to favorable pricing. Cement prices up 8% in 4Q21 in LC
- Region with highest FY EBITDA margin expansion on the back of volume, prices and cost control initiatives
- Announced price increases in most of our markets to deal with cost pressures

Financial Developments



Building a better future

EQ RESIDENCE, COSTA RICA

2021 was a transformative year for our capital structure

- Reduced consolidated net debt by \$2.3 B¹
- Realized \$141 M in recurrent interest expense savings
- Decreased consolidated leverage ratio by 1.40x to 2.73x¹
- Achieved the longest average life of debt in more than a decade, at 6.2 years
- Executed first IG-style and sustainability-linked financing
- Credit rating and outlook upgrade by Fitch to BB/positive
- Outlook upgrade by S&P to positive

1) Calculated in accordance with our contractual obligations under the 2021 Credit Agreement



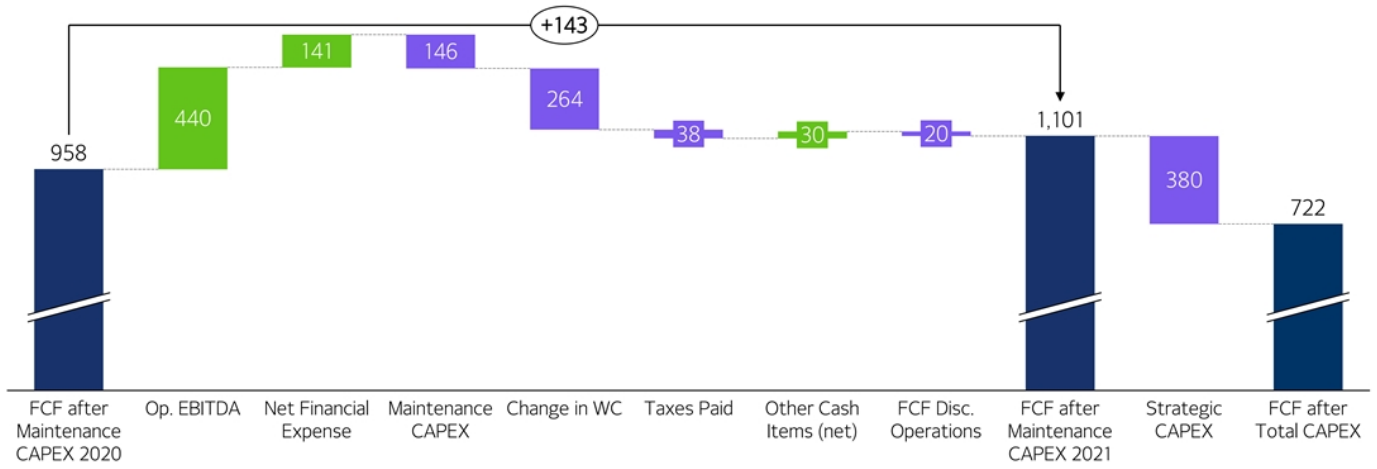
Entering 2022 with minimal financial risk

- **No refinancing needs** for the next 3 years, with an average maturity of \$800 M/year for the next 10 years
- **Minimal interest rate risk**, with 90% of our debt at fixed rates as we enter a cycle of interest rate hikes
- **Best liquidity in a decade**, with the highest committed revolving credit facility (\$1.75 B)
- **FX risks adequately addressed** through a comprehensive and multi-tiered hedging strategy



\$1.1 B in FCF due to EBITDA growth and lower financial expense

Free Cash Flow



Millions of U.S. dollars

Working Smarter: A bold move in digital innovation creating a unique competitive advantage

- CEMEX's **most ambitious undertaking** to adopt digital technologies in the delivery of business services
- **Digitizes mission-critical services**, such as finance, accounting, HR and IT, among others, leveraging remote work and virtual centers of excellence
- \$500 M in services to be provided by **6 strategic partners** at an optimized cost
- Access to our strategic partners' **R&D and innovation**
- Estimated **\$100 M** savings per year



| 2022 Outlook



INTERNATIONAL MUSEUM OF THE BAROQUE, MEXICO

2022 guidance¹

Operating EBITDA	Mid-single digit growth ²
Consolidated volume growth	Flat for Cement Low single digit increase for Ready mix Low to mid single digit increase for Aggregates
Energy cost/ton of cement produced	~19% increase
Capital expenditures	~\$1,300 million total ~\$700 M Maintenance, ~\$600 M Strategic
Investment in working capital	~\$150 million
Cash taxes	~\$250 million
Cost of debt ³	Reduction of ~\$10 million

1) Reflects CEMEX's current expectations

2) Like-to-like for ongoing operations and assuming December 31st 2021 FX levels

3) Including perpetual bonds and subordinated notes with no fixed maturity

Appendix

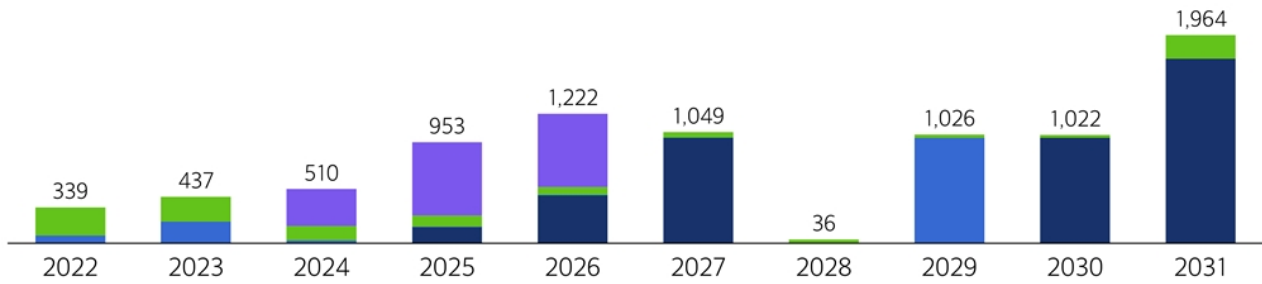
OYAMEL RESIDENCE, MEXICO

Debt maturity profile as of December 31, 2021

Total debt as of December 31, 2021: \$8,555 million

Average life of debt:
6.2 years

- 2021 Credit Agreement
- Other bank debt
- Fixed Income
- Leases



Millions of U.S. dollars

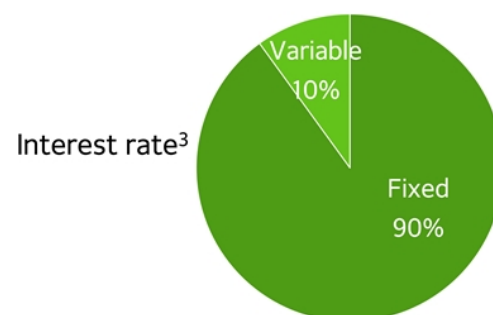
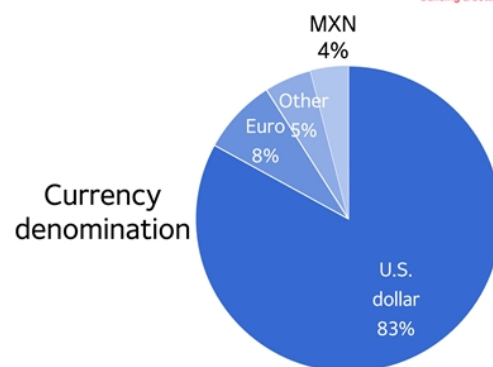
Consolidated volumes and prices

		2021 vs. 2020	4Q21 vs. 4Q20	4Q21 vs. 3Q21
Domestic gray cement	Volume (l-t-l)	6%	(3%)	(3%)
	Price (USD)	7%	7%	0%
	Price (l-t-l)	5%	9%	2%
Ready mix	Volume (l-t-l)	6%	1%	(0%)
	Price (USD)	4%	4%	(0%)
	Price (l-t-l)	2%	4%	1%
Aggregates	Volume (l-t-l)	4%	(0%)	(2%)
	Price (USD)	5%	4%	(2%)
	Price (l-t-l)	3%	5%	(1%)

Price (l-t-l) calculated on a volume-weighted average basis at constant foreign-exchange rates

Additional information on debt

	Fourth Quarter			Third Quarter
	2021	2020	% var	2021
Total debt ¹	8,555	10,598	(19%)	8,982
Short-term	4%	4%		4%
Long-term	96%	96%		96%
Cash and cash equivalents	613	950	(36%)	869
Net debt	7,942	9,648	(18%)	8,113
Consolidated net debt ²	7,921	10,186	(22%)	8,092
Consolidated leverage ratio ²	2.73	4.13		2.80
Consolidated coverage ratio ²	5.99	3.82		5.31



Millions of U.S. dollars

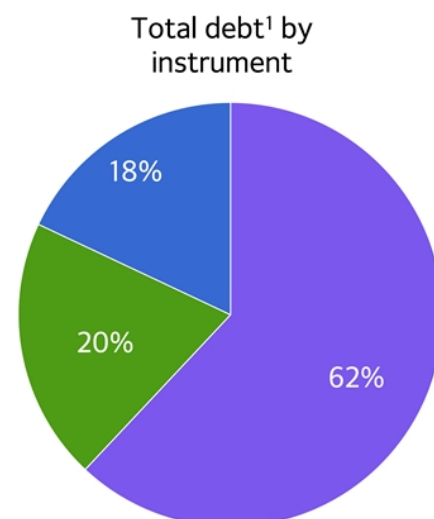
1) Includes leases, in accordance with International Financial Reporting Standard (IFRS)

2) Calculated in accordance with our contractual obligations under the 2021 Credit Agreement.

3) Includes the effect of interest-rate swap instruments related to bank loans to fix floating rates with a nominal amount of US\$1,005 million

Additional information on debt

	Fourth Quarter		Third Quarter	
	2021	% of total	2021	% of total
Fixed Income	5,330	62%	5,569	62%
2021 Credit Agreement	1,728	20%	1,957	22%
Others ¹	1,497	18%	1,457	16%
Total Debt	8,555		8,982	



Millions of U.S. dollars

1) Includes leases, in accordance with IFRS

4Q21 volume and price summary: selected countries and regions

	Domestic gray cement 4Q21 vs. 4Q20			Ready mix 4Q21 vs. 4Q20			Aggregates 4Q21 vs. 4Q20		
	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)
Mexico	(4%)	7%	9%	2%	5%	7%	4%	3%	5%
U.S.	0%	6%	6%	4%	5%	5%	(1%)	9%	9%
Europe	9%	2%	5%	(0%)	(2%)	1%	1%	(2%)	(1%)
Israel	N/A	N/A	N/A	0%	7%	1%	(6%)	14%	9%
Philippines	(2%)	(1%)	3%	N/A	N/A	N/A	N/A	N/A	N/A
Colombia	(4%)	(9%)	(2%)	6%	(6%)	1%	2%	(1%)	7%
Panama	8%	(5%)	(5%)	(7%)	(6%)	(6%)	(1%)	(2%)	(2%)
Dominican Republic	(5%)	10%	8%	47%	13%	10%	N/A	N/A	N/A

Price (LC) for Europe calculated on a volume-weighted-average basis at constant foreign-exchange rates

2021 volume and price summary: selected countries and regions

	Domestic gray cement 2021 vs. 2020			Ready mix 2021 vs. 2020			Aggregates 2021 vs. 2020		
	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)
Mexico	8%	13%	7%	8%	8%	3%	12%	9%	4%
U.S.	6%	3%	3%	8%	2%	2%	1%	5%	5%
Europe	5%	8%	4%	4%	6%	2%	7%	6%	1%
Israel	N/A	N/A	N/A	(0%)	6%	(0%)	(9%)	12%	5%
Philippines	7%	(2%)	(2%)	N/A	N/A	N/A	N/A	N/A	N/A
Colombia	8%	(3%)	(0%)	11%	(1%)	1%	14%	(2%)	0%
Panama	41%	(5%)	(5%)	22%	(8%)	(8%)	26%	(7%)	(7%)
Dominican Republic	22%	11%	11%	(2%)	13%	14%	N/A	N/A	N/A

Price (LC) for Europe calculated on a volume-weighted-average basis at constant foreign-exchange rates

2022 expected volume outlook¹: selected countries/regions

	Cement	Ready Mix	Aggregates
CEMEX	Flat	Low single digit increase	Low to mid single digit increase
Mexico	Flat to low single digit decline	Mid single digit increase	Low to mid single digit increase
USA	Low single digit increase	Low single digit increase	Low single digit increase
Europe	Low single digit increase	Low single digit increase	Low to mid single digit increase
Colombia	Low to mid single digit increase	Low teens increase	N/A
Panama	Mid single digit increase	At least 30%	N/A
Dominican Republic	Flat	High single digit to low teens increase	N/A
Israel	N/A	Flat	Low single digit increase
Philippines	High single digit increase	N/A	N/A

1) Reflects CEMEX's current expectations. Volumes on a like-to-like basis

Relevant ESG indicators

Carbon strategy	4Q21	2021	2020
Kg of CO ₂ per ton of cementitious	591	593	620
Alternative fuels (%)	30.3%	29.2%	25.3%
Clinker factor	75.4%	75.8%	77.6%

Low-carbon products	4Q21	2021	2020
Blended cement as % of total cement produced	68.1%	66.1%	63.1%
Total cement w/Vertua specs	66.8%	65.7%	N/A
Concrete w/Vertua specs	51%	51%	N/A

Health and safety	4Q21	2021	2020
Employee fatalities	1	1	3
Employee L-T-I frequency rate	0.6	0.5	0.5
Operations with zero fatalities and injuries (%)	98%	95%	95%

Customers and suppliers	4Q21	2021	2020
Net Promoter Score (NPS)	69	70	68
% of sales using CX Go	60%	62%	61%

SCAC	South, Central America and the Caribbean
EMEA	Europe, Middle East, Africa and Asia
Cement	When providing cement volume variations, refers to domestic gray cement operations (starting in 2Q10, the base for reported cement volumes changed from total domestic cement including clinker to domestic gray cement)
LC	Local currency
I-t-I (like to like)	On a like-to-like basis adjusting for currency fluctuations and for investments/divestments when applicable
Maintenance capital expenditures	Investments incurred for the purpose of ensuring the company's operational continuity. These include capital expenditures on projects required to replace obsolete assets or maintain current operational levels, and mandatory capital expenditures, which are projects required to comply with governmental regulations or company policies
Operating EBITDA	Operating earnings before other expenses, net plus depreciation and operating amortization
IFRS	International Financial Reporting Standards, as issued by the International Accounting Standards Board
Pp	Percentage points
Prices	All references to pricing initiatives, price increases or decreases, refer to our prices for our products
Strategic capital expenditures	Investments incurred with the purpose of increasing the company's profitability. These include capital expenditures on projects designed to increase profitability by expanding capacity, and margin improvement capital expenditures, which are projects designed to increase profitability by reducing costs
TCL Operations	Trinidad Cement Limited includes Barbados, Guyana, Jamaica and Trinidad and Tobago
USD	U.S. dollars
% var	Percentage variation

Contact Information



Investors Relations

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Stock Information

NYSE (ADS):
CX

Mexican Stock Exchange:
CEMEXCPO

Ratio of CEMEXCPO to
CX:
10 to 1