# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

	FORM 6-K
	REPORT OF FOREIGN PRIVATE ISSUER
	PURSUANT TO RULE 13a-16 or 15d-16
UN	DER THE SECURITIES EXCHANGE ACT OF 1934
	For the month of February, 2021
	Commission File Number: 001-14946
	CEMEX, S.A.B. de C.V.
	(Translation of Registrant's name into English)

Form 40-F □

Form 20-F ⊠

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):  $\Box$ 

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

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- 1. Press release dated February 11, 2021, announcing fourth quarter 2020 results for CEMEX Latam Holdings, S.A., an indirect subsidiary of CEMEX, S.A.B. de C.V. (NYSE: CX) ("CEMEX").
- 2. Fourth quarter 2020 results for CEMEX Latam Holdings, S.A., an indirect subsidiary of CEMEX.
- 3. Presentation regarding fourth quarter 2020 results for CEMEX Latam Holdings, S.A., an indirect subsidiary of CEMEX.

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#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, CEMEX, S.A.B. de C.V. has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CEMEX, S.A.B. de C.V.

(Registrant)

Date: February 11, 2021 By: /s/ Rafael Garza Lozano

Name: Rafael Garza Lozano Title: Chief Comptroller

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EXHIBIT NO.	DESCRIPTION	
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# CLH'S FREE CASH FLOW REACHED US\$79 MILLION, AND NET DEBT WAS REDUCED BY 11%, DURING 2020

- Improved EBITDA margin by 2.1pp for the full year 2020, supported by our pricing strategy and our costs-savings program, despite volumes were heavily impacted by the pandemic.
- Free cash flow reached US\$79 million during the full year 2020, a 45% free cash flow to EBITDA conversion rate.
- Reduced net debt by 11% during 2020; our leverage ratio remained relatively stable at 3.7x from December 2019 to December 2020, despite lower EBITDA.
- Our Net-Promoter-Score during the fourth quarter of 2020 reached a record level of 75 points, driven by our customer support programs, such as Safety Protocols, CEMEX Go, and "CEMEX Te Acompaña."

**BOGOTA, COLOMBIA. FEBRUARY 11, 2021** – CEMEX Latam Holdings, S.A. ("CLH") (BVC: CLH), announced today that its consolidated net sales and EBITDA declined by 3% and 1%, respectively, during the fourth quarter of 2020 compared to those of the same period of 2019\*. EBITDA margin improved by 0.4 percentage points during the fourth quarter of 2020.

Jesus Gonzalez, CEO of CLH, said: "I am proud of how the organization responded to the challenge of the sudden arrival of COVID-19 in our footprint. We reacted quickly and forcefully to a highly uncertain situation, prioritizing the safety of our employees and customers while ensuring business continuity and financial flexibility. In a very challenging year, we achieved a margin expansion of 2.1pp, a 45% free cash flow to EBITDA conversion rate, and an 11% reduction in net debt. Our customers rewarded our safety, reliability, and consistency efforts with the highest Net-Promoter-Score in our history."

Jesus Gonzalez added, "Regarding sustainability, we advanced decisively in our efforts during 2020. We increased our alternative fuel substitution rate by 7 percentage points and reduced our clinker factor by 2 percentage points, on a year-over-year basis."

#### Consolidated Corporate Results

During the fourth quarter of 2020, controlling interest net income was US\$8 million, compared with a loss of US\$3 million during the same quarter of 2019.

#### Geographical Markets Fourth Quarter 2020 Highlights

Operating EBITDA in **Colombia** reached US\$30 million, 1% higher on a like-to-like basis, compared with that of the fourth quarter of 2019. Net sales increased by 1% on a like-to-like basis, versus those of the same period of the previous year, to US\$120 million.

In **Panama**, operating EBITDA during the fourth quarter was US\$4 million. Net sales reached US\$23 million during the quarter, a decline of 40% compared with those of the same period of 2019.

In **Costa Rica**, operating EBITDA reached US\$8 million during the quarter, 34% higher on a like-to-like basis compared with that of the previous year. Net sales reached US\$22 million, 7% higher on a like-to-like basis, compared with those of the fourth quarter of 2019.

In the **Rest of CLH** operating EBITDA increased by 20% on a like-to-like basis, to US\$16 million during the quarter. Quarterly net sales reached US\$58 million, an increase of 12% on a like-to-like basis, compared with those of the same period of 2019.

\* Like-to-like adjusted for currency fluctuations.

In accordance with its vision, CLH continues to constantly evolve aiming to become more flexible in our operations, more creative in our commercial offerings, more sustainable in our use of resources, more innovative in conducting our business, and more efficient in our capital allocation. CLH is a regional leader in the building solutions industry that provides high-quality products and reliable services to customers and communities in Colombia, Panama, Costa Rica, Nicaragua, El Salvador, and Guatemala.

###

This press release contains forward-looking statements and information that are necessarily subject to risks, uncertainties and assumptions. Many factors could cause the actual results, performance or achievements of CLH to be materially different from those expressed or implied in this release, including, among others, changes in general economic, political, governmental and business conditions globally and in the countries in which CLH does business, changes in interest rates, changes in inflation rates, changes in exchange rates, the level of construction generally, changes in cement demand and prices, changes in raw material and energy prices, changes in business strategy, changes derived from events affecting CEMEX, S.A.B de C.V. and subsidiaries ("CEMEX") and various other factors. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. CLH assumes no obligation to update or correct the information contained in this press release.

Operating EBITDA is defined as operating earnings before other expenses, net plus depreciation and operating amortization. Free Cash Flow is defined as operating EBITDA minus net interest expense, maintenance and expansion capital expenditures, change in working capital, taxes paid, and other cash items (net other expenses less proceeds from the disposal of obsolete and/or substantially depleted operating fixed assets that are no longer in operation). All of the above items are prepared under International Financial Reporting Standards as issued by the International Accounting Standards Board. Operating EBITDA and Free Cash Flow (as defined above) are presented herein because CLH believes that they are widely accepted as financial indicators of CLH's ability to internally fund capital expenditures and service or incur debt. Operating EBITDA and Free Cash Flow should not be considered as indicators of CLH's financial performance, as alternatives to cash flow, as measures of liquidity or as being comparable to other similarly titled measures of other companies.



2020

FOURTH QUARTER RESULTS



Stock Listing Information

Colombian Stock Exchange S.A.

Ticker: CLH

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#### **OPERATING AND FINANCIAL HIGHLIGHTS**



		January - Dec	ember			Fourth Qui	arter	
	2020	2019	% var	l-t-l %var	2020	2019	% var	l-t-l % var
Consolidated cement volume	5,405	6,454	(16%)		1,487	1,562	(5%)	
Consolidated domestic gray cement volume	5,003	5,840	(14%)		1,368	1,448	(5%)	
Consolidated ready-mix volume	1,645	2,401	(31%)		467	570	(18%)	
Consolidated aggregates volume	3,495	5,705	(39%)		1,068	1,329	(20%)	
Netsales	790	989	(20%)	(15%)	218	237	(8%)	(3%)
Gross profit	319	383	(17%)	(11%)	90	92	(2%)	3%
as % of net sales	40.4%	38.7%	1.7pp		41.3%	39.0%	2.3pp	
Operating earnings (loss) before other expenses, net	99	116	(14%)	(8%)	30	29	5%	1496
as % of net sales	12.6%	11.7%	0.9pp		13.8%	12.1%	1.7pp	
Controlling interest net income (loss)	-121	4	N/A		8	-3	N/A	
Operating EBITDA	175	199	(12%)	(7%)	49	53	(6%)	(156)
as % of net sales	22.2%	20.1%	2.1pp		22.7%	22.3%	0.4pp	
Free cash flow after maintenance capital expenditures	83	96	(14%)		15	45	(66%)	
Free cash flow	79	93	(16%)		13	44	(70%)	
Net debt	654	736	(11%)		654	736	(1196)	
Total debt	678	758	(11%)		678	758	(1196)	
Earnings (loss) of continued operations per share	(0.22)	0.01	N/A		0.02	(0.01)	N/A	
Shares outstanding at end of period	559	557	0%		559	557	0%	
Employees	3,940	4,260	(8%)		3,940	4,260	(8%)	

Cement and aggregates volumes in thousands of metric tons. Fleady-mis volumes in thousands of cubic meters. In millions of US dollars, except volumes, percentages, employees, and per-share amounts.

Shares outstanding are presented in millions.

Consolidated net sales during the fourth quarter of 2020 declined by 3% Operating EBITDA margin during the fourth quarter of 2020 increased on a like-to-like basis adjusting for foreign exchange fluctuations, by 0.4pp, compared with that of the fourth quarter of 2019. compared with those of the fourth quarter of 2019.

Cost of sales as a percentage of net sales during the fourth quarter decreased by 2.3pp from 61.0.% to 58.7%, on a year-over-year basis.

Operating expenses as a percentage of net sales increased by 0.6pp during the quarter, from 27.0% to 27.6%, compared to 2019.

Operating EBITDA during the fourth quarter of 2020 decreased by 1% on a like-to-like basis, compared with that of the fourth quarter of 2019.

Controlling interest net income during the fourth quarter was US\$8 million, compared with a loss of US\$3 million during the same quarter of 2019. For the full year 2020 we had a Net loss of US\$121 million, primarily to a non-cash impairment of goodwill and idle assets for US\$121 million booked during the third quarter.

Net debt declined US\$82 million during the year, reaching US\$654

2020 Fourth Quarter Results

#### **OPERATING RESULTS**



#### Colombia

		January - December				Fourth Quarter			
	2020	2019	% var	I-t-I % var	2020	2019	% var	l-t-l %var	
Netsales	404	504	(20%)	(10%)	120	128	(6%)	1%	
Operating EBITDA	87	91	(5%)	6%	30	32	(6%)	1%	
Operating EBITDA margin	21.4%	18.0%	3.4pp		24.9%	24.9%	0.0pp		

In millions of US dollars, except percentages.

	Domestic	Domestic gray cement		dy-Mix	Aggregates		
	January - December	Fourth Quarter	January - December	Fourth Quarter	January - December	Fourth Quarter	
Volume	(17%)	(7%)	(26%)	(13%)	(25%)	(1%)	
Price (USD)	(4%)	(2%)	(9%)	(6%)	(16%)	(23%)	
Price (local currency)	8%	5%	2%	1%	(6%)	(17%)	

Year-over-year percentage variation.

In Colombia, industry volumes improved by 2% during the quarter and declined by 10% during the full year. Our focus on pricing, in addition to the entry of new capacity by a competitor in late 2019, led to an underperformance of our cement volumes versus those of the industry. Our cement volumes declined by 7% during the quarter and by 17% during the full year.

Our cement prices during December reached the highest level since 2016 in local-currency terms. Regarding our pricing strategy for 2021, we implemented a price increase of around 4% for bagged cement effective on January first.

#### Panama

		January - December				Fourth Quarter		
	2020	2019	% var	l-t-l % var	2020	2019	% var	l-t-l % var
Netsales	80	181	(56%)	(56%)	23	38	(40%)	(40%)
Operating EBITDA	12	49	(75%)	(75%)	4	10	(65%)	(65%)
Operating EBITDA margin	14.9%	26.8%	(11.9pp)		15.6%	27.1%	(11.5pp)	

In millions of US dollars, except percentages.

	Domestic	Domestic gray cement		y-Mix	Aggregates		
	January - December	Fourth Quarter	January - December	Fourth Quarter	January - December	Fourth Quarter	
Volume	(55%)	(35%)	(70%)	(56%)	(66%)	(57%)	
Price (USD)	(6%)	(4%)	(7%)	(8%)	(10%)	(12%)	
Price (local currency)	(6%)	(4%)	(7%)	(8%)	(10%)	(12%)	

Year-over-year percentage variation.

In Panama, our operations resumed regular activities in mid-September after several months with severe government restrictions due to COVID-19.

During the fourth quarter, our cement volumes improved by 55% sequentially and declined by 35% on a year-over-year basis. Our performance on a year-over-year basis reflects weak demand conditions, and a new cement producer which came into the market during June 2020.

#### **OPERATING RESULTS**



#### Costa Rica

		January - December				Fourth Quarter		
	2020	2019	% var	I-t-I % var	2020	2019	% var	l-t-l % var
Netsales	89	102	(13%)	(13%)	22	22	0%	7%
Operating EBITDA	30	30	(1%)	(0%)	8	7	26%	34%
Operating EBITDA margin	33.8%	29.8%	4.0pp		38.3%	30.5%	7.8pp	

In millions of US dollars, except percentages.

	Domestic	graycement	Read	ly-Mix	Aggregates		
	January - December	Fourth Quarter	January - December	Fourth Quarter	January - December	Fourth Quarter	
Volume	(11%)	(3%)	(20%)	(17%)	(71%)	(75%)	
Price (USD)	(5%)	(7%)	(8%)	(11%)	111%	133%	
Price (local currency)	(5%)	(0%)	(8%)	(5%)	109%	149%	

Year-over-year percentage variation.

In Costa Rica, our cement volumes during the fourth quarter improved by 8% sequentially and declined by 3% year-over-year. Our quarterly cement prices remained stable year-over-year and declined by 1% sequentially. Please note that effective on January first, we implemented a cement price increase of around 6% in the distribution and construction segments.

#### Rest of CLH

		January - December				Fourth Qu	arter	
	2020	2019	% var	l-t-l % var	2020	2019	% var	l-t-l % var
Netsales	231	217	7%	9%	58	52	10%	12%
Operating EBITDA	75	60	24%	26%	16	14	18%	20%
Operating EBITDA margin	32.3%	27.9%	4.4pp		28.6%	26.6%	2.0pp	

In millions of US dollars, except percentages.

	Domestic g	raycement	Read	y-Mix	Aggregates		
	January - December	Fourth Quarter	January - December	Fourth Quarter	January - December	Fourth Quarter	
Volume	11%	11%	(15%)	(9%)	(34%)	(25%)	
Price (USD)	(3%)	(1%)	2%	5%	4%	10%	
Price (local currency)	(1%)	0%	3%	7%	7%	13%	

Year-over-year percentage variation.

In the Rest of CLH region, our cement volumes improved by 11%, both during the quarter and the full year. Cement volumes increased in the 3 countries of the Rest of CLH region.

In Guatemala, our cement volumes were driven by an acceleration in the self-construction sector, a segment where we have a higher relative presence. Additionally, our volumes benefited from tighter controls along the northern border—implemented because of COVID-19—which restricted flows of cement imports.

In Nicaragua, we are encouraged by the improvement in construction activity observed during the year. Our cement volumes were driven by the self-construction sector, as well as by government-sponsored projects. Cement consumption was supported by increased remittances.

## OPERATING EBITDA, FREE CASH FLOW AND DEBT RELATED INFORMATION



#### Operating EBITDA and free cash flow

	Janu	uary - Decemb	er	Fourth Quarter		
	2020	2019	% var	2020	2019	% var
Operating earnings before other expenses, net	99	116	(14%)	30	29	5%
+ Depreciation and operating amortization	76	83		19	24	
Operating EBITDA	175	199	(12%)	49	53	(6%)
- Net financial expense	50	52		11	12	
- Capital expenditures for maintenance	16	43		7	12	
- Change in working Capital	(6)	(30)		(12)	(21)	
- Taxes paid	17	52		19	17	
- Other cash items (Net)	15	(14)		10	(12)	
Free cash flow after maintenance capital exp	83	96	(14%)	15	45	(66%)
- Strategic Capital expenditures	4	3		2	2	
Free cash flow	79	93	(16%)	13	44	(70%)

In millions of US dollars, except percentages.

#### Information on Debt

	Fourth Quarter			Third Quarter
	2020	2019	% var	2020
Total debt 1, 2	678	758		688
Short term	1%	1%		3%
Longterm	99%	99%		97%
Cash and cash equivalents	24	23	8%	30
Net debt	654	736	(11%)	659
Net debt / LTM3 EBITDA	3.74x	3.70x		3.69x

	Fourth Quarter		
	2020	2019	
Currency denomination			
U.S. dollar	87%	99%	
Colombian peso	13%	1%	
Interest rate			
Fixed	69%	69%	
Variable	31%	31%	

During December 2020 we obtained bank financings in Colombian pesos for the equivalent to US\$85 million, with maturities between 2 to 3 years. The proceeds were used to prepay debt in U.S. dollars, reducing our foreign exchange exposure.

2020 Fourth Quarter Results



In millions of US dollars, except percentages.

<sup>1</sup> Includes leases, in accordance with International Financial Reporting Standards (FRS).

<sup>2</sup> Represents the consolidated balances of CLH and subsidiaries.

<sup>3</sup> Refers to "Last Twelve Months"



## Income statement & balance sheet

# CEMEX Latam Holdings, S.A. and Subsidiaries in thousands of U.S. Dollars, except per share amounts

		January - December				Fourth Quarter			
INCOME STATEMENT	2020	2019	% var	I-t-I % var	2020	2019	% var	I-t-I % var	
Netsales	789,604	988,653	(20%)	(15%)	218,187	236,827	(8%)	(3%)	
Cost of sales	(470,701)	(606,139)	2296		(127,967)	(144,409)	1196		
Gross profit	318,903	382,514	(17%)	(11%)	90,220	92,418	(2%)	3%	
Operating expenses	(219,715)	(266,831)	18%		(60,114)	(63,862)	6%		
Operating earnings (loss) before other expenses, net	99,188	115,683	(14%)	(8%)	30,106	28,556	5%	14%	
Other expenses, net	(141,033)	(13,081)	(978%)		(10,769)	(744)	(1348%)		
Operating earnings (loss)	(41,845)	102,602	n/a		19,337	27,812	(30%)		
Financial expenses	(49,914)	(51,956)	4%		(11,203)	(12,358)	9%		
Other income (expenses), net	4,981	(16,731)	n/a		23,417	5,864	299%		
Net income (loss) before income taxes	(86,778)	33,915	n/a		31,551	21,318	48%		
Income tax	(34,550)	(29,443)	(17%)		(23,061)	(24,407)	6%		
Consolidated net income (loss)	(121,328)	4,472	n/a		8,490	(3,089)	n/a		
Non-controlling interest net income	718	(5)	n/a		(47)	(23)	(108%)		
Controlling Interest Net Income (loss)	(120,610)	4,467	n/a		8,443	(3,112)	n/a		
Operating EBITDA	175,047	198,864	(12%)	(7%)	49,447	52,861	(6%)	(1%)	
Earnings (loss) of continued operations per share	(0.22)	0.01	n/a		0.02	(0.01)	n/a		

	as of December 31				
BALANCE SHEET	2020	2019	% var		
Total Assets	2,667,501	2,994,203	(11%)		
Cash and Temporary Investments	24,437	22,606	8%		
Trade Accounts Receivables	56,600	70,650	(20%)		
Other Receivables	44,388	90,116	(51%)		
Inventories	74,262	77,973	(5%)		
Other Current Assets	19,618	22,604	(13%)		
Current Assets	219,305	283,949	(23%)		
Fixed Assets	1,042,926	1,131,440	(8%)		
Other Assets	1,405,270	1,578,814	(11%)		
Total Liabilities	1,318,052	1,450,397	(9%)		
Current Liabilities	236,090	260,872	(9%)		
Long-Term Liabilities	1,026,431	1,125,166	(9%)		
Other Liabilities	55,531	64,359	(14%)		
Consolidated Stockholders' Equity	1,349,449	1,543,806	(13%)		
Non-controlling Interest	4,830	5,251	(8%)		
Stockholders' Equity Attributable to Controlling Interest	1,344,619	1,538,555	(13%)		



## Income statement & balance sheet

# CEMEX Latam Holdings, S.A. and Subsidiaries in millions of Colombian Pesos in nominal terms, except per share amounts

	Ja	nuary - Decembe	er	Fourth Quarter		
INCOME STATEMENT	2020	2019	% var	2020	2019	% var
Net sales	2,945,120	3,262,326	(10%)	792,927	804,387	(1%)
Cost of sales	(1,755,653)	(2,000,118)	12%	(465,053)	(490,487)	5%
Gross profit	1,189,467	1,262,208	(6%)	327,874	313,900	4%
Operating expenses	(819,508)	(880,482)	7%	(218,463)	(216,908)	(1%)
Operating earnings (loss) before other expenses, net	369,959	381,726	(3%)	109,411	96,992	13%
Other expenses, net	(526,037)	(43,162)	(1119%)	(39,138)	(2,529)	(1448%)
Operating earnings (loss)	(156,078)	338,564	n/a	70,273	94,463	(26%)
Financial expenses	(186,170)	(171,444)	(9%)	(40,712)	(41,973)	3%
Other income (expenses), net	18,577	(55,208)	n/a	85,102	19,917	327%
Net income (loss) before income taxes	(323,671)	111,912	n/a	114,663	72,407	58%
ncome tax	(128,867)	(97,156)	(33%)	(83,809)	(82,898)	(196)
Consolidated net income (loss)	(452,538)	14,756	n/a	30,854	(10,491)	n/a
Non-controlling interest net income	2,679	(17)	n/a	(170)	(81)	(110%)
Controlling Interest Net Income (loss)	(449,859)	14,739	n/a	30,684	(10.572)	n/a
Operating EBITDA	652,901	656,209	(1%)	179,697	179,542	0%
Earnings (loss) of continued operations per share	(810)	26	n/a	55	(19)	n/a

	as of December 31				
BALANCE SHEET	2020	2019	% var		
Total Assets	9,156,198	9,812,422	(7%)		
Cash and Temporary Investments	83,880	74,081	13%		
Trade Accounts Receivables	194,279	231,530	(16%)		
Other Receivables	152,362	295,323	(48%)		
Inventories	254,903	255,529	(0%)		
Other Current Assets	67,340	74,078	(9%)		
Current Assets	752,764	930,541	(19%)		
Fixed Assets	3,579,842	3,707,889	(3%)		
Other Assets	4,823,592	5,173,992	(7%)		
Total Liabilities	4,524,213	4,753,153	(5%)		
Current Liabilities	810,378	854,914	(5%)		
Long-Term Liabilities	3,523,225	3,687,326	(4%)		
Other Liabilities	190,610	210,912	(10%)		
Consolidated Stockholders' Equity	4,631,985	5,059,269	(8%)		
Non-controlling Interest	16,580	17,208	(4%)		
Stockholders' Equity Attributable to Controlling Interest	4,615,405	5,042,061	(8%)		



## Operating Summary per Country

#### in thousands of U.S. dollars Operating EBITDA margin as a percentage of net sales

		January - De	cember		Fourth Quarter			
	2020	2019	% var	I-t-I %var	2020	2019	% var	l-t- % vai
NET SALES								
Colombia	403,738	503,839	(20%)	(10%)	120,049	127,515	(6%)	19
Panama	80,445	181,229	(56%)	(56%)	22,919	38,191	(40%)	(40%
Costa Rica	88,614	101,834	(13%)	(13%)	21,785	21,725	O96	79
Rest of CLH	231,485	216,726	7%	9%	57,645	52,357	10%	129
Others and intercompany eliminations	(14,678)	(14,975)	2%	2%	(4,211)	(2,961)	(42%)	(42%
TOTAL	789,604	988,653	(20%)	(15%)	218,187	236,827	(8%)	(3%
GROSS PROFIT								
Colombia	163,678	191,865	(15%)	(5%)	51,458	51,921	(1%)	69
Panama	18,970	63,659	(70%)	(70%)	5,749	13,332	(57%)	(57%
Costa Rica	44,909	47,212	(5%)	(4%)	11,455	10,078	1496	219
Rest of CLH	93,557	81,354	15%	17%	21,462	18,333	1796	199
Others and intercompany eliminations	(2,211)	(1,576)	(40%)	N/A	96	(1,246)	N/A	N/
TOTAL	318,903	382,514	(17%)	(11%)	90,220	92,418	(2%)	39
Colombia Panama Costa Rica	61,377 (3,740) 25,343	61,291 31,277 25,670	0% N/A	10% N/A	23,166 (610)	22,562 5,853	3% N/A	109 N/A
***************************************	66,592	52,090	(1%) 28%	(0%) 30%	7,252 14,495	5,454 11,391	33% 27%	
Rest of CLH								29%
Rest of CLH Others and intercompany eliminations	66,592	52,090	28%	30%	14,495	11,391	27%	299 159
Rest of CLH Others and intercompany eliminations TOTAL	66,592 (50,384)	52,090 (54,645)	28% 8%	30% 8%	14,495 (14,197)	11,391 (16,704)	27% 15%	299 159
Rest of CLH Others and intercompany eliminations TOTAL OPERATING EBITDA	66,592 (50,384)	52,090 (54,645)	28% 8%	30% 8%	14,495 (14,197)	11,391 (16,704)	27% 15%	299 159 149
Rest of CLH Others and intercompany eliminations TOTAL OPERATING EBITDA Colombia	66,592 (50,384) 99,188	52,090 (54,645) 115,683	28% 8% (14%)	30% 8% (8%)	14,495 (14,197) 30,106	11,391 (16,704) 28,556	27% 15% 5%	299 159 149
Rest of CLH Others and intercompany eliminations TOTAL OPERATING EBITDA Colombia Panama	66,592 (50,384) 99,188 86,520	52,090 (54,645) 115,683	28% 8% (14%)	30% 8% (8%) 6% (75%) (0%)	14,495 (14,197) 30,106	11,391 (16,704) 28,556	27% 15% 5% (6%)	299 159 149 19 (65%
Rest of CLH Others and intercompany eliminations TOTAL  OPERATING EBITDA Colombia Panama Costa Rica	66,592 (50,384) 99,188 86,520 11,962	52,090 (54,645) 115,683 90,716 48,619	28% 8% (14%) (5%) (75%)	30% 8% (8%) 6% (75%)	14,495 (14,197) 30,106 29,935 3,576	11,391 (16,704) 28,556 31,742 10,338	27% 15% 5% (6%) (65%)	299 159 149 19 (65% 349
Rest of CLH Others and intercompany eliminations TOTAL  OPERATING EBITDA Colombia Panama Costa Rica Rest of CLH Others and intercompany eliminations	66,592 (50,384) 99,188 86,520 11,962 29,971 74,684 (28,090)	52,090 (54,645) 115,683 90,716 48,619 30,313 60,369 (31,153)	28% 8% (14%) (5%) (75%) (1%)	30% 8% (8%) 6% (75%) (0%) 26% 10%	14,495 (14,197) 30,106 29,935 3,576 8,346	11,391 (16,704) 28,556 31,742 10,338 6,624	27% 15% 5% (6%) (65%) 26%	42% 29% 15% 14% 19% (65% 34% 20% 9%
Rest of CLH Others and intercompany eliminations TOTAL  OPERATING EBITDA Colombia Panama Costa Rica Rest of CLH	66,592 (50,384) 99,188 86,520 11,962 29,971 74,684	52,090 (54,645) 115,683 90,716 48,619 30,313 60,369	28% 8% (14%) (5%) (75%) (1%) 24%	30% 8% (8%) 6% (75%) (0%) 26%	14,495 (14,197) 30,106 29,935 3,576 8,346 16,465	11,391 (16,704) 28,556 31,742 10,338 6,624 13,927	27% 15% 5% (6%) (65%) 26% 18%	299 159 149 19 (65% 349 209
Rest of CLH Others and intercompany eliminations TOTAL  OPERATING EBITDA Colombia Panama Costa Rica Rest of CLH Others and intercompany eliminations TOTAL	66,592 (50,384) 99,188 86,520 11,962 29,971 74,684 (28,090)	52,090 (54,645) 115,683 90,716 48,619 30,313 60,369 (31,153)	28% 8% (14%) (5%) (75%) (1%) 24% 10%	30% 8% (8%) 6% (75%) (0%) 26% 10%	14,495 (14,197) 30,106 29,935 3,576 8,346 16,465 (8,875)	11,391 (16,704) 28,556 31,742 10,338 6,624 13,927 (9,770)	27% 15% 5% (6%) (65%) 26% 18% 9%	299 159 149 19 (65% 349 209 99
Rest of CLH Others and intercompany eliminations TOTAL  OPERATING EBITDA Colombia Panama Costa Rica Rest of CLH Others and intercompany eliminations	66,592 (50,384) 99,188 86,520 11,962 29,971 74,684 (28,090)	52,090 (54,645) 115,683 90,716 48,619 30,313 60,369 (31,153)	28% 8% (14%) (5%) (75%) (1%) 24% 10%	30% 8% (8%) 6% (75%) (0%) 26% 10%	14,495 (14,197) 30,106 29,935 3,576 8,346 16,465 (8,875)	11,391 (16,704) 28,556 31,742 10,338 6,624 13,927 (9,770)	27% 15% 5% (6%) (65%) 26% 18% 9%	299 159 149 19 (65% 349 209 99
Rest of CLH Others and intercompany eliminations TOTAL  OPERATING EBITDA Colombia Panama Costa Rica Rest of CLH Others and intercompany eliminations TOTAL  OPERATING EBITDA MARGIN Colombia	66,592 (50,384) 99,188 86,520 11,962 29,971 74,684 (28,090) 175,047	52,090 (54,645) 115,683 90,716 48,619 30,313 60,369 (31,153) 198,864	28% 8% (14%) (5%) (75%) (1%) 24% 10% (12%)	30% 8% (8%) 6% (75%) (0%) 26% 10%	14,495 (14,197) 30,106 29,935 3,576 8,346 16,465 (8,875) 49,447	11,391 (16,704) 28,556 31,742 10,338 6,624 13,927 (9,770) 52,861	27% 15% 5% (6%) (65%) 26% 18% 9% (6%)	299 159 149 19 (65% 349 209 99
Rest of CLH Others and intercompany eliminations TOTAL  OPERATING EBITDA Colombia Panama Costa Rica Rest of CLH Others and intercompany eliminations TOTAL  OPERATING EBITDA MARGIN	66,592 (50,384) 99,188 86,520 11,962 29,971 74,684 (28,090) 175,047	52,090 (54,645) 115,683 90,716 48,619 30,313 60,369 (31,153) 198,864	28% 8% (14%) (5%) (75%) (1%) 24% 10% (12%)	30% 8% (8%) 6% (75%) (0%) 26% 10%	14,495 (14,197) 30,106 29,935 3,576 8,346 16,465 (8,875) 49,447	11,391 (16,704) 28,556 31,742 10,338 6,624 13,927 (9,770) 52,861	27% 15% 5% (6%) (65%) 26% 18% 9% (6%)	299 159 149 19 (65% 349 209 99
Rest of CLH  Others and intercompany eliminations  TOTAL  OPERATING EBITDA  Colombia Panama  Costa Rica Rest of CLH  Others and intercompany eliminations  TOTAL  OPERATING EBITDA MARGIN  Colombia Panama	66,592 (50,384) 99,188 86,520 11,962 29,971 74,684 (28,090) 175,047	52,090 (54,645) 115,683 90,716 48,619 30,313 60,369 (31,153) 198,864	28% 8% (14%) (5%) (75%) (1%) 24% 10% (12%) 3.4pp (11.9pp)	30% 8% (8%) 6% (75%) (0%) 26% 10%	14,495 (14,197) 30,106 29,935 3,576 8,346 16,465 (8,875) 49,447 24,9% 15.6%	11,391 (16,704) 28,556 31,742 10,338 6,624 13,927 (9,770) 52,861 24,9% 27,1%	27% 15% 5% (6%) (65%) 26% 18% 9% (6%)	299 159 149 19 (65% 349 209 99



## Volume Summary

#### Consolidated volume summary Cement and aggregates in thousands of metric tons Ready mix in thousands of cubic meters

	Janu	January - December		For		
	2020	2019	% var	2020	2019	% var
Total cement volume 1	5,405	6,454	(16%)	1,487	1,562	(5%)
Total domestic gray cement volume	5,003	5,840	(14%)	1,368	1,448	(5%)
Total ready-mix volume	1,645	2,401	(31%)	467	570	(18%)
Total aggregates volume	3,495	5,705	(39%)	1,068	1,329	(20%)

<sup>&</sup>lt;sup>1</sup> Consolidated cement volume includes domestic and export volume of gray cement, white cement, special cement, mortar and clinker.

#### Per-country volume summary

	January - December	Fourth Quarter	Fourth Quarter 2020
	2020 vs. 2019	2020 vs. 2019	vs. Third Quarter 2020
DOMESTIC GRAY CEMEN	NT.		
Colombia	(17%)	(7%)	(2%)
Panama	(55%)	(35%)	55%
Costa Rica	(11%)	(3%)	8%
Rest of CLH	11%	11%	(6%)
READY-MIX Colombia Panama Costa Rica Rest of CLH	(26%) (70%) (20%) (15%)	(13%) (56%) (17%) (9%)	(5%) 186% (10%) 22%
AGGREGATES			
Colombia	(25%)	(1%)	9%
Panama	(66%)	(57%)	130%
Costa Rica	(71%)	(75%)	(11%)
Rest of CLH	(34%)	(25%)	42%



## **Price Summary**

#### Variation in U.S. dollars

January - December		Fourth Quarter	Fourth Quarter 2020
	2020 vs. 2019	2020 vs. 2019	vs. Third Quarter 2020
DOMESTIC GRAY CEMEN	JT.		
Colombia	(4%)	(2%)	4%
Panama	(6%)	(4%)	(2%)
Costa Rica	(5%)	(7%)	(3%)
Rest of CLH	(3%)	(1%)	(0%)
Colombia Panama Costa Rica Rest of CLH	(9%) (7%) (8%) 2%	(6%) (8%) (11%) 5%	4% (13%) (1%) 1%
AGGREGATES			
Colombia	(16%)	(23%)	(9%)
Panama	(10%)	(12%)	(5%)
Costa Rica	111%	133%	(7%)
Rest of CLH	4%	10%	5%

For Rest of CLH, volume-weighted average prices.

#### Variation in local currency

	January - December	Fourth Quarter	Fourth Quarter 2020
	2020 vs. 2019	2020 vs. 2019	vs. Third Quarter 2020
DOMESTIC GRAY CEMEN	NT		
Colombia	8%	5%	0%
Panama	(6%)	(4%)	(2%)
Costa Rica	(5%)	(0%)	(1%)
Rest of CLH	(1%)	0%	1%
READY-MIX	264	100	(0%)
Colombia	2%	1%	(0%)
Panama	(7%)	(8%)	(13%)
Costa Rica	(8%)	(5%)	1%
Rest of CLH	3%	7%	2%
AGGREGATES			
Colombia	(6%)	(17%)	(13%)
Panama	(10%)	(12%)	(5%)
Costa Rica	109%	149%	(5%)
Rest of CLH	7%	13%	6%

For Rest of CLH, volume-weighted average prices.

#### **DEFINITIONS OF TERMS AND DISCLOSURES**



#### Methodology for translation and presentation of results

Under IFRS, CLH reports its consolidated results in its functional currency, which is the US Dollar, by translating the financial statements of foreign subsidiaries using the corresponding exchange rate at the reporting date for the balance sheet and the corresponding exchange rates at the end of each month for the income statement.

For the reader's convenience, Colombian peso amounts for the consolidated entity are calculated by converting the US dollar amounts using the closing COP/US\$ exchange rate at the reporting date for balance sheet purposes, and the average COP/US\$ exchange rate for the corresponding period for income statement purposes. The exchange rates are provided below.

Per-country/region selected financial information of the income statement is presented before corporate charges and royalties which are included under "other and intercompany eliminations."

#### Consolidated financial information

When reference is made to consolidated financial information means the financial information of CLH together with its consolidated subsidiaries.

Presentation of financial and operating information
Individual information is provided for Colombia, Panama and Costa Rica.

Countries in Rest of CLH include Nicaragua, Guatemala and El Salvador.

#### **Exchange rates**

	January - I	January - December		January - December		Quarter
	2020 EoP	2019 EoP	2020 average	2019 average	2020 average	2019 average
Colombian peso	3,432.50	3,277.14	3,729.87	3,299.77	3,634.17	3,396.52
Panama balboa	1.00	1.00	1.00	1.00	1.00	1.00
Costa Rica colon	617.30	576.49	591.41	588.40	613.00	575.92
Euro	0.82	0.89	0.87	0.89	0.84	0.90

Amounts provided in units of local currency per US dollar.

2020 Fourth Quarter Results

#### **DEFINITIONS OF TERMS AND DISCLOSURES**



#### Definition of terms

Free cash flow equals operating EBITDA minus net interest expense, maintenance and strategic capital expenditures, change in working capital, taxes paid, and other cash items (net other expenses less proceeds from the disposal of obsolete and/or substantially depleted operating fixed assets that are no longer in operation).

Maintenance capital expenditures investments incurred for the purpose of ensuring CLH's operational continuity. These include capital expenditures on projects required to replace obsolete assets or maintain current operational levels, and mandatory capital expenditures, which are projects required to comply with governmental regulations or internal policies.

Net debt equals total debt minus cash and cash equivalents.

Operating EBITDA equals operating earnings before other expenses, net, plus depreciation and operating amortization.

pp equals percentage points.

EoP equals End of Period.

Strategic capital expenditures investments incurred with the purpose of increasing CLH's profitability. These include capital expenditures on projects designed to increase profitability by expanding capacity, and margin improvement capital expenditures, which are projects designed to increase profitability by reducing costs.

Working capital equals operating accounts receivable (including other current assets received as payment in kind) plus historical inventories minus operating payables.



## || Forward looking information



This presentation contains forward-looking statements. In some cases, these statements can be identified by the use of forward-looking words such as "may," "assume," "might," "should," "could," "continue," "would," "can," "consider," "anticipate," "estimate," "expect," "envision," "plan," "believe," "foresee," "predict," "potential" "target," "strategy," and "intend" or other similar words. These forward-looking statements reflect CEMEX Latam Holdings, S.A.'s ("CLH") current expectations and projection's about future events based on CLH's knowledge of present facts and circumstances and assumptions about future events, as well as CLH's current plants based on such facts and circumstances. These statements necessarily involve risks and uncertainties that could cause actual results to differ materially from CLH's expectations. Some of the risks, uncertainties and other important factors that could cause results to differ, or that otherwise could have an impact on CLH or its subsidiaries, include, but are not limited to, the cyclical activity of the construction sector: CLH's exposure to other sectors that impact CLH's business, such as, but not limited to, the energy sector; competition in the markets in which we offer our products and services;; availability of raw materials and related fluctuating prices; general political, social, economic and business conditions in the markets in which CLH operates or that affects its operations and any significant economic, health, political or social developments in those markets, including any nationalization or privatization of any assets or operations; the regulatory environment, including environmental, tax, antitrust and acquisition-related rules and regulations; CLH's ability to satisfy its debt obligations and CEMEX, S.A.B. de C.V.'s ("CEMEX") ability to satisfy CEMEX's obligations under its material debt agreements, the indentures that govern CEMEX's senior secured notes and CEMEX's other debt instruments; expected refinancing of CEMEX's existing indebtedness; availability of short-term credit lines, which can assist us in connection with market cycles; the impact of CEMEX's below investment grade debt rating on CLH's and CEMEX's cost of capital; lost of reputation of our brands; CEMEX's ability to consummate asset sales and fully integrate newly acquired businesses; achieve cost-savings from CLH's cost-reduction initiatives and implement CLH's pricing initiatives for CLH's products; the increasing reliance on information technology infrastructure for CLH's operations, sales in general, sales invoicing, procurement, financial statements and other processes that can adversely affect operations in the event that the infrastructure does not work as intended, experiences technical difficulties or is subject to cyberattacks; weather conditions; changes in the economy that affect demand for consumer goods, consequently affecting demand for our products and services; the impact of pandemics, epidemics or outbreaks of infectious diseases and the response of governments and other third parties, including with respect to COVID-19, which have affected and may continue to adversely affect, among other matters, supply chains, international operations, availability of liquidity, investor confidence and consumer spending, as well as availability of, and demand for, our products and services; weather conditions, including but not limited to, excessive rain and snow, and disasters such as earthquakes and floods; weather conditions; trade barriers; including tariffs or import taxes and changes in existing trade policies or changes to, or withdrawals from free trade agreements; terrorist and organized criminal activities as well as geopolitical events; declarations of insolvency or bankruptcy or becoming subject to similar proceedings; natural disasters and other unforeseen events (including global health hazards such as COVID-19); and the other risks and uncertainties described in CLH's public filings. Readers are urged to read these presentations and carefully consider the risks, uncertainties and other factors that affect CLH's business. The information contained in these presentations is subject to change without notice, and CLH is not obligated to publicly update or revise forward-looking statements. Unless the context indicates otherwise, all references to pricing initiatives, price increases or decreases, refer to CLH's prices for CLH's

## || Key messages for the full year 2020

- ✓ Improved EBITDA margin by 2.1pp for the full year, supported by our pricing strategy and our costs-savings program, despite our volumes were heavily impacted by the pandemic
- ✓ Costs-savings program achieved US\$46 million; 65% of the savings are recurring
- ✓ Alternative fuel substitution rate reached a record of 21% in 2020, +7pp YoY
- ✓ Free Cash Flow reached US\$79 million during 2020, a 45% Free Cash Flow to EBITDA conversion rate
- Reduced net debt by 11% during the year; our leverage ratio remained relatively stable despite lower EBITDA
- Obtained bank loans for US\$85 million in Colombian pesos, which were used to prepay U.S.-dollar debt, reducing our FX exposure
- ✓ The programs to support our customers, such as our safety
  protocols, CEMEX Go and "CEMEX Te Acompaña", paid off, as NetPromoter-Score reached a record of 75 during 4Q20, +24 points YoY



#### LATAM HOLDINGS || Financial Results Summary **Net Sales** Operating EBITDA Margin EBITDA (US\$M) (US\$M) (%) -15% LtL -7% LtL -20% -12% 2.1pp -3% LtL -1% LtL 686 199 -8% -6% 0.4pp 20.1% 237 53 218 22.3% 49 12M19 4Q19 4Q20 12M19 12M20 12M20 4Q19 4Q20 12W19 4Q19 4Q20 12M20 4

## || Consolidated Volumes and Prices



Domestic gray cement

Volume	-14%	-5%	0%
Price (USD)	-3%	-2%	2%
Price (LtL <sub>1</sub> )	3%	3%	1%

12M20 vs.

4Q20 vs. 4Q19 4Q20 vs. 3Q20

Cement volumes during 4Q20 remained stable QoQ and declined 5% YoY. For the full year, our cement volumes declined by 14%, mainly due to the impact of COVID-19

Ready-mix concrete

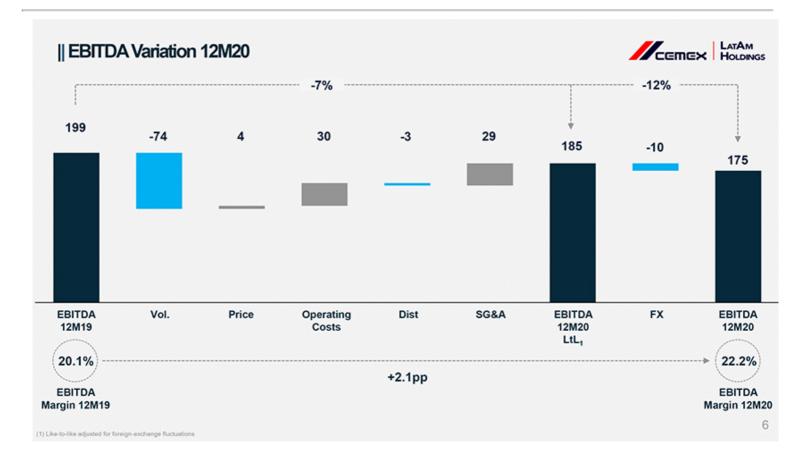
Volume	-31%	-18%	1%
Price (USD)	-11%	-8%	5%
Price (LtL <sub>1</sub> )	-3%	-2%	2%

For the full year, our cement prices improved 3% driven by an 8% increase in Colombia on a like-to-like basis. Our cement prices improved despite volumes were heavily impacted by the pandemic

Aggregates

Volume	-39%	-20%	15%
Price (USD)	-7%	-15%	-8%
Price (LtL <sub>1</sub> )	1%	-9%	-11%

(1) Like-to-like adjusted for foreign-exchange fluctuations





# || Colombia - Results Highlights



	Financial
K	Summary
	US\$ Million

	12M20	Var %	Var % LtL₁	4Q20	Var %	Var % LtL₁
Net Sales	404	-20%	-10%	120	-6%	1%
Op. EBITDA	87	-5%	6%	30	-6%	1%
as % net sales	21.4%	3.4pp		24.9%	0.0pp	



	12M20 vs. 12M19	4Q20 vs. 4Q19	4Q20 vs. 3Q20
Cement	-17%	-7%	-2%
Ready-mix	-26%	-13%	-5%
Aggregates	-25%	-1%	9%

(	(Loca	F I Curr	Price ency)	

	12M20 vs. 12M19	4Q20 vs. 4Q19	4Q20 vs. 3Q20
Cement	8%	5%	0%
Ready-mix	2%	1%	0%
Aggregates	-6%	-17%	-13%

(1) Like-to-like adjusted for foreign-exchange fluctuations

Industry cement volumes +2% in 4Q20 and -10% in 2020. Our cement volumes -17% in 2020, reflecting an impact from our price-increase strategy and a new competitor

Our cement prices during 2020 +8% in local currency. Our prices in Dec. reached the highest level since 2016. Implemented a price increase of ~4% for bagged cement in January first

Full year EBITDA +6% despite sales -10%, on a I-t-I basis. EBITDA improvement driven by pricing and our costs-savings program, including reduced maintenance

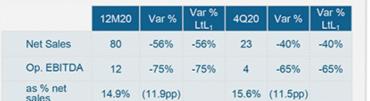
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## || Panama - Results Highlights

**Financial** 

Summary

**US\$ Million** 



		12M20 vs. 12M19	4Q20 vs. 4Q19	4Q20 vs. 3Q20
Volume	Cement	-55%	-35%	55%
	Ready-mix	-70%	-56%	186%
	Aggregates	-66%	-57%	130%

		12M20 vs. 12M19	4Q20 vs. 4Q19	4Q20 vs. 3Q20
	Cement	-6%	-4%	-2%
rice R	Ready-mix	-7%	-8%	-13%
	Aggregates	-10%	-12%	-5%

(1) Like-to-like adjusted for foreign-exchange fluctuations

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Our cement volumes +55% QoQ and -35% YoY. Our performance YoY reflects the impact of COVID-19 and a new cement producer which came into the market in June 2020

Pleased with the government announcement that extends the 30% tariff to imported cement for 2021; this should help protect employment in the construction industry

Country most impacted by COVID-19 in our portfolio. In this environment, we stopped discretionary expenses, reduced working hours, among other initiatives. Improving our plant utilization by exporting cement/clinker

## || Costa Rica - Results Highlights



Financial Summary US\$ Million

	12M20	Var %	Var % LtL₁	4Q20	Var %	Var % LtL₁
Net Sales	89	-13%	-13%	22	0%	7%
Op. EBITDA	30	-1%	0%	8	26%	34%
as % net sales	33.8%	4.0pp		38.3%	7.8pp	



	12M20 vs. 12M19	4Q20 vs. 4Q19	4Q20 vs. 3Q20	
Cement	-11%	-3%	8%	
Ready-mix	-20%	-17%	-10%	
Aggregates	-71%	-75%	-11%	



	12M20 vs. 12M19	4Q20 vs. 4Q19	4Q20 vs. 3Q20
Cement	-5%	0%	-1%
Ready-mix	-8%	-5%	1%
Aggregates	109%	149%	-5%

(1) Like-to-like adjusted for foreign-exchange fluctuations

Our cement volumes during 4Q20 +8% QoQ and -3% YoY. Our cement prices stable YoY. Implemented a cement price increase of ~6% effective in January

Our alternative fuel substitution rate reached 31% in 2020, vs. 24% in 2019. Kiln-fuel savings by switching to alternative fuels, primarily used tires

Our full year EBITDA remained stable on a I-t-I basis, despite sales -13%. EBITDA margin expansion of 4pp driven by our costs-savings program

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# || Rest of CLH - Results Highlights



Financial
Summary
US\$ Million
US\$ Million

	12M20	Var %	Var % LtL <sub>1</sub>	4Q20	Var %	Var % LtL <sub>1</sub>
Net Sales	231	7%	9%	58	10%	12%
Op. EBITDA	75	24%	26%	16	18%	20%
as % net sales	32.3%	4.4pp		28.6%	2.0pp	



	12M20 vs. 12M19	4Q20 vs. 4Q19	4Q20 vs. 3Q20
Cement	11%	11%	-6%
Ready-mix	-15%	-9%	22%
Aggregates	-34%	-25%	42%

	Price (LtL <sub>1</sub> )

	12M20 vs. 12M19	4Q20 vs. 4Q19	4Q20 vs. 3Q20
Cement	-1%	0%	1%
Ready-mix	3%	7%	2%
Aggregates	7%	13%	6%

(1) Like-to-like adjusted for foreign-exchange fluctuations

Cement volumes +11%, both during the quarter and the full year; volumes increased in Guatemala, Nicaragua and El Salvador

Regional prices improved QoQ by 1%, 2% and 6% for cement, readymix and aggregates, respectively, during 4Q20

Full year EBITDA +26% on a I-t-I basis, driven by higher cement volumes, lower clinker costs in Guatemala and our costs-savings program



# || Free Cash Flow generation



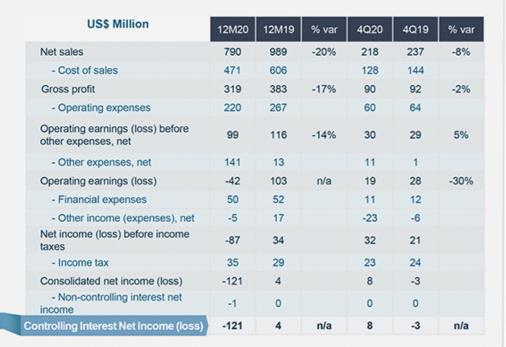
US\$ Million	12M20	12M19	% var	4Q20	4Q19	% var
Operating EBITDA	175	199	-12%	49	53	-6%
- Net financial expense	50	52		11	12	
- Maintenance Capex	16	43		7	12	
- Change in working cap	-6	-30		-12	-21	
- Taxes paid	17	52		19	17	
- Other cash items (net)	15	-14		10	-12	
Free Cash Flow After Maintenance Capex	83	96	-14%	15	45	-66%
- Strategic Capex	4	3		2	2	
Free Cash Flow	79	93	-16%	13	44	-70%
 ——————————————————————————————————————						

Our free cash flow reached US\$79 million during 2020, a 45% FCF to EBITDA conversion rate

During 2020, we reduced CAPEX to the minimum and managed working capital effectively. Our average working capital days were negative 11 during 2020

Received tax refunds in Colombia for ~US\$20 million in total during 2Q20 and 3Q20

## | Income Statement



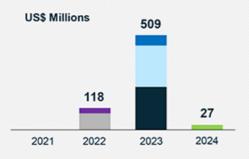


Net loss during the full year mainly due to a non-cash impairment of goodwill and idle assets for US\$121 million, booked in 3Q20

The other expenses, net, line, during 4Q20 reflects an expense of US\$11 million, mainly due to severance payments and COVID-19 related expenses

During 4Q20, the Other Income (expenses), net, line, reflects an income of US\$23 million, mainly due to a favorable FX effect from the USD depreciation vs. COP from September to December 2020

## || Consolidated debt as of December 31, 2020



Borrower	Lender	Currency	US\$ M	Maturity
Cementos Bayano S.A. 1	Lomez International B.V. <sub>3</sub>	USD	89	Dec-2022
CEMEX Colombia S.A. 1	Local Bank	COP	29	Dec-2022
CEMEX Colombia S.A. 1	Local Banks	COP	56	Dec-2023
CEMEX Latam Holdings S.A.	Lomez International B.V. <sub>3</sub>	USD	222	Feb-2023
CCL <sub>2</sub>	Lomez International B.V. <sub>3</sub>	USD	231	Feb-2023
CEMEX Colombia S.A. 1	CEMEX España S.A. <sub>3</sub>	USD	27	Dec-2024
Other (leases and others)			24	
Total		USD	678	



<sup>(2)</sup> Refers to "Corporación Cementera Latinoamericana S.L.U.". Subsidiary company of CEMEX Latam Holdings S.A.
(3) Subsidiary company of CEMEX, S.A.B. de C.V.



US\$678 M total debt, US\$24 M cash US\$654 Minet debt 3.7x Net Debt / LTM EBITDA

Reduced net debt US\$82 million during 2020. Net debt to EBITDA ratio relatively stable from Dec. 2019 to Dec. 2020, at 3.7x, despite lower **EBITDA** 

Obtained bank financings in COP for ~US\$85 million, with maturities from 2 to 3 years, at favorable interest rates. We used the proceeds to prepay debt in U.S. dollars, reducing the FX exposure of our debt

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# || 2021 Guidance



#### Volume YoY%



Cement	Ready - Mix
9% to 11%	17% to 19%



Cement	Ready - Mix
26% to 28%	85% to 89%

Costa Rica

Cement	Ready - Mix
0% to 2%	10% to 12%

## Consolidated volumes:

Cement 6% to 8% Ready-mix 16% to 21%

Total CAPEX US\$50 M

Maintenance US\$45 M Strategic US\$5 M

Cash Taxes US\$55 M

## || Forward looking information



This presentation contains forward-looking statements. In some cases, these statements can be identified by the use of forward-looking words such as "may," "assume," "might," "should," "could," "continue," "would," "can," "consider," "anticipate," "estimate," "expect," "envision," "plan," "believe," "foresee," "predict," "potential" "target," "strategy," and "intend" or other similar words. These forward-looking statements reflect CEMEX Latam Holdings, S.A.'s ("CLH") current expectations and projection's about future events based on CLH's knowledge of present facts and circumstances and assumptions about future events, as well as CLH's current plants based on such facts and circumstances. These statements necessarily involve risks and uncertainties that could cause actual results to differ materially from CLH's expectations. Some of the risks, uncertainties and other important factors that could cause results to differ, or that otherwise could have an impact on CLH or its subsidiaries, include, but are not limited to, the cyclical activity of the construction sector; CLH's exposure to other sectors that impact CLH's business, such as, but not limited to, the energy sector; competition in the markets in which we offer our products and services;; availability of raw materials and related fluctuating prices; general political, social, economic and business conditions in the markets in which CLH operates or that affects its operations and any significant economic, health, political or social developments in those markets, including any nationalization or privatization of any assets or operations; the regulatory environment, including environmental, tax, antitrust and acquisition-related rules and regulations; CLH's ability to satisfy its debt obligations and CEMEX, S.A.B. de C.V.'s ("CEMEX") ability to satisfy CEMEX's obligations under its material debt agreements, the indentures that govern CEMEX's senior secured notes and CEMEX's other debt instruments; expected refinancing of CEMEX's existing indebtedness; availability of short-term credit lines, which can assist us in connection with market cycles; the impact of CEMEX's below investment grade debt rating on CLH's and CEMEX's cost of capital; lost of reputation of our brands; CEMEX's ability to consummate asset sales and fully integrate newly acquired businesses; achieve cost-savings from CLH's cost-reduction initiatives and implement CLH's pricing initiatives for CLH's products; the increasing reliance on information technology infrastructure for CLH's operations, sales in general, sales invoicing, procurement, financial statements and other processes that can adversely affect operations in the event that the infrastructure does not work as intended, experiences technical difficulties or is subject to cyberattacks; weather conditions; changes in the economy that affect demand for consumer goods, consequently affecting demand for our products and services; the impact of pandemics, epidemics or outbreaks of infectious diseases and the response of governments and other third parties, including with respect to COVID-19, which have affected and may continue to adversely affect, among other matters, supply chains, international operations, availability of liquidity, investor confidence and consumer spending, as well as availability of, and demand for, our products and services; weather conditions, including but not limited to, excessive rain and snow, and disasters such as earthquakes and floods; weather conditions; trade barriers; including tariffs or import taxes and changes in existing trade policies or changes to, or withdrawals from free trade agreements; terrorist and organized criminal activities as well as geopolitical events; declarations of insolvency or bankruptcy or becoming subject to similar proceedings; natural disasters and other unforeseen events (including global health hazards such as COVID-19); and the other risks and uncertainties described in CLH's public filings. Readers are urged to read these presentations and carefully consider the risks, uncertainties and other factors that affect CLH's business. The information contained in these presentations is subject to change without notice, and CLH is not obligated to publicly update or revise forward-looking statements. Unless the context indicates otherwise, all references to pricing initiatives, price increases or decreases, refer to CLH's prices for CLH's 17 products



# || Contact Information



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## **Stock Information**

Colombian Stock Exchange

Ticker: CLH